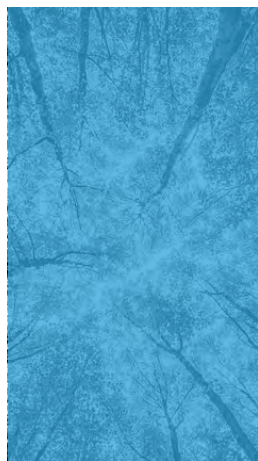
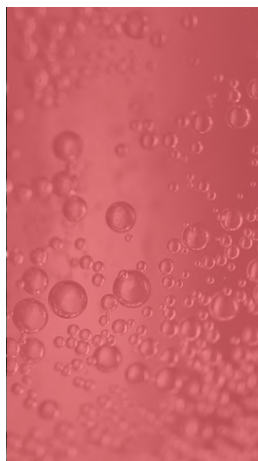
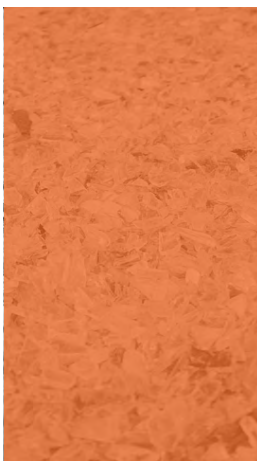


Cement



3.4 Cement

In 2020, the United States produced about 89 million metric tons of cement at 96 plants in 34 states and two plants in Puerto Rico. Texas, Missouri, California, and Florida (in descending order) account for nearly 45 percent of all U.S. cement production. The total value of cement produced in the United States is \$12.7 billion and the industry employs 12,500 workers across 34 cement producing states. The majority (70–75 percent) of cement that is produced is used by ready-mix concrete producers, 10 percent by concrete product manufacturers, and the remainder is used by contractors and other

customers. The United States is the fourth-largest producer of cement worldwide after China, India, and Vietnam.^{346, 347}

Cement manufacturing is energy intensive and a major source of GHG emissions. In 2018, cement manufacturing comprised roughly 8 percent of the manufacturing sector's direct (onsite) emissions.³⁴⁸ The cement sector emits around 66 MMT CO₂e/year (including emissions from offsite generation), with process emissions and process heating accounting for the most direct emissions (**Figure 19**).³⁴⁹ Lifecycle assessment of the cement manufacturing process indicates that GHG emissions impacts are primarily driven by energy use (electricity and thermal fuels) during the pyro-processing of limestone to produce clinker (40 percent) and the calcination process itself which releases carbon dioxide (60 percent). The amount of clinker present in cement therefore defines the emissions profile of the final cement product. The greater the clinker content, the higher the emissions. After clinker, the second largest contributor to emissions is raw material extraction followed by raw material transportation.³⁵⁰

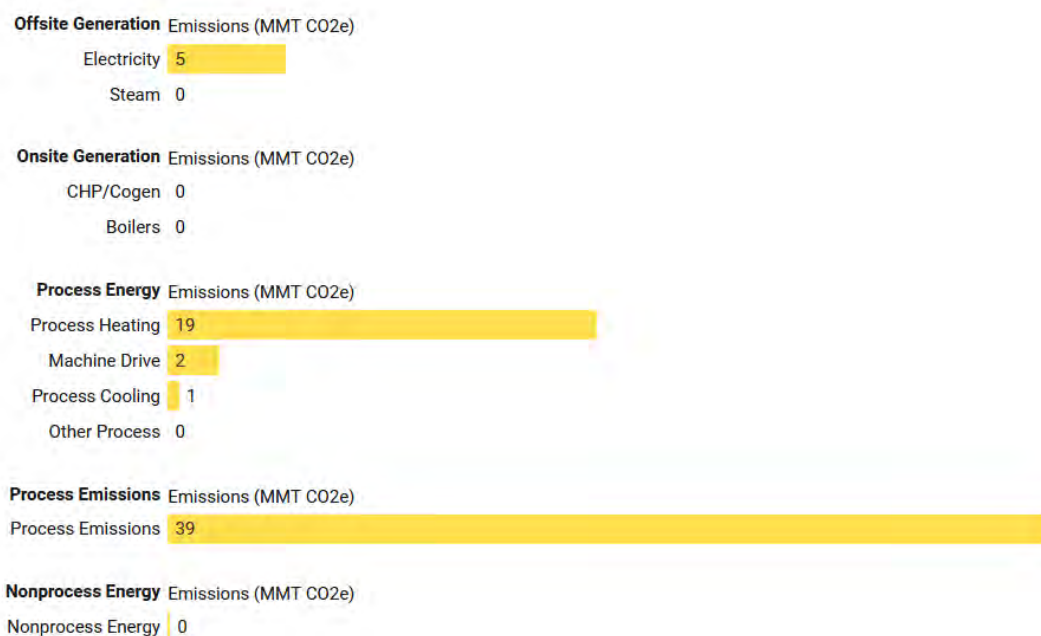


Figure 19: Cement sector sources of GHG emissions in 2018, by major end use. Source: U.S. DOE, *Manufacturing Energy and Carbon Footprint: Cement Sector*.

Figure 20 shows the distribution of cement facilities across the United States.³⁵¹

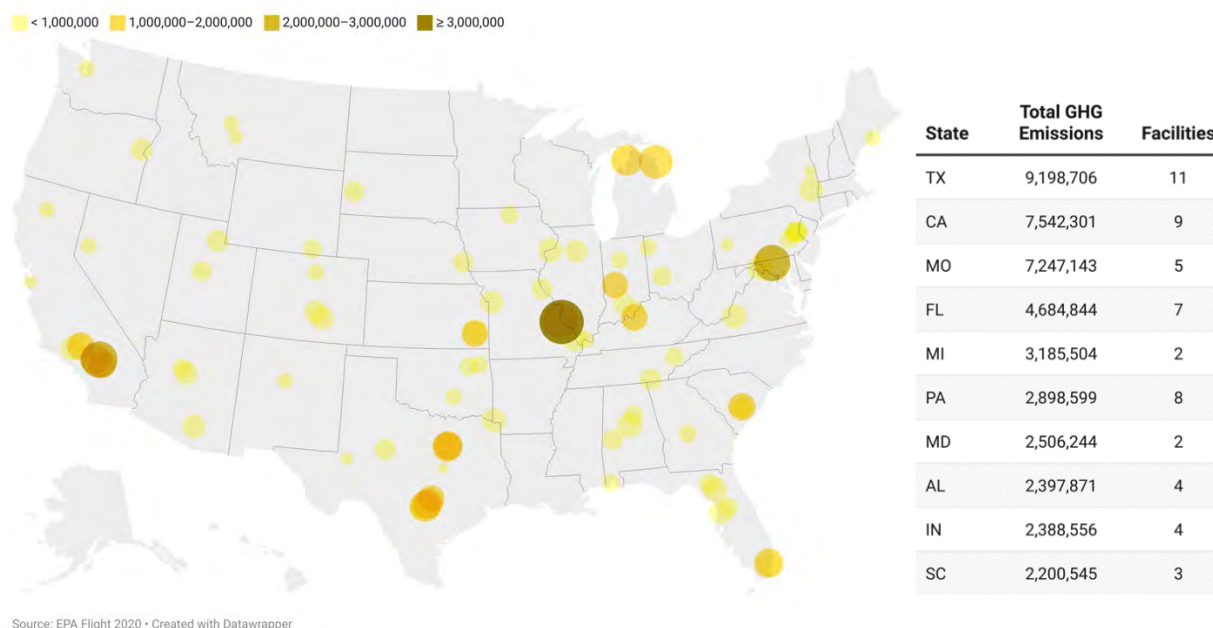


Figure 20: Location and total reported emissions (metric tons CO₂e) of cement manufacturing plants in the United States (left). Top 10 states by total GHG emissions from cement facilities (right table). Size and darkness of bubbles scale with level of emissions. Source: U.S. EPA, FLIGHT.

The majority (about 90 percent) of cement produced in the United States is Portland cement, with the remaining 10 percent distributed between masonry cement, blended-hydraulic cement, and Portland-limestone cement in decreasing order of quantities. As of 2019, most clinker (80–90 percent) in the United States is produced using a dry process with preheater and precalciner technology, which represents the most efficient technology currently available and in use. Because Portland cement represents the bulk of cement production in the United States, the remainder of this section provides energy and emissions data for this type only.

Maintaining the high combustion temperature in a cement kiln (1,100–1,500°C) to form clinker requires a primary fuel source with a high-energy output, like coal or petroleum coke coal (9,000–12,000 Btu/lb). This comes at a cost. A large volume of coal is required to maintain the high temperatures in the kiln, which comes with high transportation costs (typically train, truck, or barge, all of which rely on diesel and release their own carbon emissions). As a result, the industry has been supplementing coal with waste heat and burning of hazardous waste (e.g., waste oils, spent organic solvents, sludges from the paint and coatings industry, waste paints and coatings from auto and truck assembly plants, and sludges from the petroleum refining industry) with a similar energy output profile to offset the amount of coal/coke burned in the kiln.^{352, 353} The cement manufacturing process also uses electricity to run crushing and grinding operations. **Figure 21** shows a breakdown of the cement sector's uses of energy sources.³⁵⁴

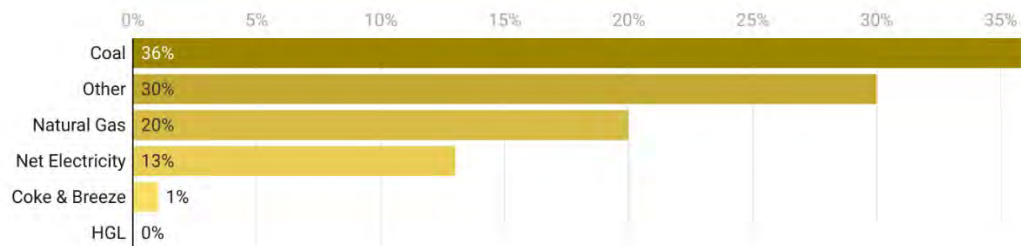


Figure 21: Cement sector fuel and non-fuel uses of energy in 2018 (as a percentage of total trillion Btu). Source: U.S. EIA, MECS 2018, Table 1.2.

In 2019, the U.S. EPA estimated the carbon intensity of U.S. cement plants ranged from 0.787 to 0.934 metric ton of carbon dioxide per metric ton of clinker produced, with 25 percent of plants at the high end of the range and 25 percent of the plants at the low end of the range. The median carbon intensity was 0.838 metric tons of carbon dioxide per ton of clinker produced. When considering the carbon intensity per metric ton of cement produced from clinker, the range was 0.886 to 0.722 metric ton of carbon dioxide.³⁵⁵ The slight reduction in carbon intensity factor may be attributed to energy and material efficiency strategies applied in the production of cement from clinker.³⁵⁶ However, according to the International Energy Agency (IEA), the direct carbon dioxide intensity of cement production increased 1.8 percent each year during the period 2015–2020 globally. The IEA recommends that to meet net-zero emissions goals by 2050, a 3 percent annual decline in carbon intensity is necessary, which may be achieved through a particular focus on reducing the clinker-to-cement ratio (by promoting greater uptake of blended cements) and deploying carbon capture technologies (CCUS). Thus, funding research, development, and demonstration efforts and adopting carbon dioxide emissions reduction policies offer two key policy approaches to achieve these goals.³⁵⁷

Several large cement companies have established sustainability targets or made significant efforts in improving their operations. Cement companies have announced new product lines, renewable energy use plans, decarbonization research initiatives, and other innovations aligned with the industry's overall commitment to sustainability. Many cement plants have also installed emissions reduction equipment to comply with the 2010 *National Emissions Standards for Hazardous Air Pollutants* (NESHAP). This has led to the shutting down, idling, or reducing use of some cement kilns (for compliance reasons) and associated reductions in cement production.³⁵⁸

Lafarge Holcim, the largest cement manufacturer in both the United States and the world, has established net-zero goals validated by the Science-Based Targets initiative (SBTi), such as:

- Until 2030, accelerating carbon dioxide intensity reductions to exceed 20 percent (compared to 2018 baseline)
- After 2030 establishing the first climate targets with SBTi for a 1.5°C future in the cement sector
- By 2050, committed to long-term targets for full scope of emissions
- Reduce scope 3 emissions by 90 percent compared to 2020 or 90 percent of total absolute emissions (as per SBTi net-zero requirements).³⁵⁹

Other large producers such as CEMEX³⁶⁰ and Heidelberg Cement³⁶¹ have also issued sustainability targets.

Table 11: Decarbonization barriers and policy opportunities in the cement industry.

Challenge / Barrier	State Opportunities	Policy Connections
Energy efficiency	Establish efficiency goals to decrease energy use while improving flexibility and resilience	- Support fuel efficiency standards - Support energy managers at small/medium cement/concrete plants - Encourage efficiency networks to leverage common efforts within/across industries (e.g., waste reduction/reuse) - Recognition/credit for industry reduction
Transition to low-carbon feedstocks and energy sources	- Promote coal and coke switch with other high-energy, lower-carbon sources like biomass and waste-derived fuels - Promote circular economy with other industries that can provide low-carbon fuel feedstock - Promote alternative fuels and other technologies	- Support air regulations to allow transition from heavy hydrocarbons to biomass and waste-derived fuels - Promote infrastructure and regulation to divert non-recyclable, solid, and hazardous waste streams from landfills to kilns for incineration where they reduce net energy and GHGs - Promote funding/investing in industrial hub zones and clusters to spur low-carbon technology adoption
Electrification: near-, mid-, longer-term time horizons	Promote adoption of electric technologies in conjunction with greening of the grid.	- Support infrastructure to bring low-carbon electricity to industry - Incentivize renewables (i.e., solar, wind) in onsite generation, microgrid development, and main grid generation/storage - Promote reduction/elimination of grid interconnection fees for low-carbon energy and expand net energy metering rules - Use Tax exemptions for electricity use in industrial processes to spur adoption
Material efficiency	Develop and expand markets and infrastructure for end-of-life reuse and recycling of concrete construction and demolition debris	- Support use of blended cements and cement mixes with alternative materials/additives/supplementary cementitious materials (SCM) - Reduce or eliminate minimum-clinker requirements in government procurement requests - Promote circular economy policies
Define current level of embodied carbon and developing new processes for products	- Promote low-embodied-carbon cement materials for state sponsored projects - Promote low-carbon alternative cements and concrete - When new or major plant upgrades proposed, tie incentives	- Engage on initiatives to preferentially purchase low-embodied-carbon products - Promote and adopt local green building codes and performance-based standards for building materials - Incentives for deployment of low-carbon process technologies

Challenge / Barrier	State Opportunities	Policy Connections
	to lower-embodied-carbon cement production	- Streamline regulation, siting, and permitting to modernize facilities - Support leakage protections for domestic manufacturers against less-regulated imports (border states)
Capture major direct emissions from plants and reduction in carbon dioxide	- Coordinate/integrate CCUS deployment with cement industry plants (co-location, industrial hubs) - Facilitate carbon sinks in public infrastructure	- Fund/invest in CCUS infrastructure and interconnections between industries for mitigation, transport, storage (including multi-state/regional initiatives) - Stipulate a reduction plan for facilities in future air permits - Consider market-based carbon price (e.g., cap-and-trade mechanisms) - Promote use of concrete in infrastructure (e.g., roadways) to enlarge carbon sink capacity - Support/incentivize development of cost-competitive, commercial-scale solutions to trap carbon
Workforce development	Develop / expand capabilities of a diverse future workforce	Initiate training programs, onsite internships, re-skilling (e.g., energy managers) for decarbonization in partnership with industry

Roadmaps for the Cement and Concrete Industry

- [Portland Cement Association: Roadmap to Carbon Neutrality by 2050 \(2021\)](#)
- CEMBREAU Cement Roadmap to 2050 ([Webpage](#), [Full Report](#))
- International Energy Agency (IEA) Cement Roadmap ([2009 Report](#), [2021 Report](#))
- [Japan Technology Decarbonization Roadmap and Transition Finance for Cement Industry \(2022\)](#)
- Global Cement and Concrete Association 2050 Roadmap for Net Zero Concrete ([2021 Report](#), [Webpage](#))
- [World Business Council for Sustainable Development - Cement Roadmap \(2018\)](#)

REFERENCES

- ¹ Intergovernmental Panel on Climate Change, *Climate Change 2022: Mitigation of Climate Change | Summary for Policymakers*, 2022, https://report.ipcc.ch/ar6wg3/pdf/IPCC_AR6_WGIII_SummaryForPolicymakers.pdf.
- ² U.S. Environmental Protection Agency (EPA), *Inventory of U.S. Greenhouse Gas Emissions and Sinks: 1990-2020*, 2022, <https://www.epa.gov/ghgemissions/inventory-us-greenhouse-gas-emissions-and-sinks-1990-2020>.
- ³ Ben King et al., *Taking Stock 2022: US Greenhouse Gas Emissions Outlook in an Uncertain World*, Rhodium Group, July 14, 2022, <https://rhg.com/research/taking-stock-2022/>.
- ⁴ U.S. Energy Information Administration (EIA), "Energy Use in Industry," accessed September 8, 2022, <https://www.eia.gov/energyexplained/use-of-energy/industry.php>.
- ⁵ U.S. EIA, "Six subsectors account for nearly 90% of manufacturing energy consumption," April 19, 2021, <https://www.eia.gov/todayinenergy/detail.php?id=47596>.
- ⁶ U.S. Department of Energy (DOE), *Manufacturing Energy and Carbon Footprints (2018 MECS)*, 2021, <https://www.energy.gov/eere/amo/manufacturing-energy-and-carbon-footprints-2018-mecs>.
- ⁷ U.S. DOE, *Industrial Decarbonization Roadmap*, September 2022, <https://www.energy.gov/eere/doe-industrial-decarbonization-roadmap>.
- ⁸ Intergovernmental Panel on Climate Change, "The evidence is clear: the time for action is now. We can halve emissions by 2030," [Press Release] April 4, 2022, <https://www.ipcc.ch/report/ar6/wg3/resources/press/press-release>.
- ⁹ Intergovernmental Panel on Climate Change, *Climate Change 2022*, 2022.
- ¹⁰ U.S. EPA, *Inventory of U.S. Greenhouse Gas Emissions and Sinks*, 2022.
- ¹¹ U.S. EPA, "Greenhouse Gas Inventory Data Explorer," accessed September 8, 2022, <https://cfpub.epa.gov/ghgdata/inventoryexplorer/index.html-allsectors/allsectors/allgas/econsect/all>.
- ¹² U.S. EPA, "Greenhouse Gas Inventory Data Explorer," accessed September 8, 2022.
- ¹³ U.S. EPA, "Sources of Greenhouse Gas Emissions: Industry Sector Emissions," accessed September 8, 2022, <https://www.epa.gov/ghgemissions/sources-greenhouse-gas-emissions-industry>.
- ¹⁴ U.S. EIA, "Energy Use in Industry," accessed September 8, 2022, <https://www.eia.gov/energyexplained/use-of-energy/industry.php>.
- ¹⁵ U.S. EIA, "Six subsectors account for nearly 90% of manufacturing energy consumption," 2021.
- ¹⁶ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS)*, 2021.
- ¹⁷ King, *Taking Stock 2022*, 2022.
- ¹⁸ Andrew Reamer, "Industrial Decarbonization Priorities – DOE Seeks Information (by 2/28)," American Economic Association, January 28, 2022, <https://www.aeaweb.org/forum/2335/industrial-decarbonization-priorities-seeks-information>.
- ¹⁹ United States Climate Alliance, accessed September 8, 2022, <http://www.usclimatealliance.org/>.
- ²⁰ U.S. DOE, *Industrial Decarbonization Roadmap*, September 2022.
- ²¹ The White House Statements and Releases, "Fact Sheet: Biden-Harris Administration Rallies States, Cities, and Companies to Boost Clean American Manufacturing," [Press release] October 20, 2022, <https://www.whitehouse.gov/briefing-room/statements-releases/2022/10/20/fact-sheet-biden-harris-administration-rallies-states-cities-and-companies-to-boost-clean-american-manufacturing/>.
- ²² International Energy Agency (IEA) et al., *Technology Roadmap: Energy and GHG Reductions in the Chemical Industry via Catalytic Processes*, 2013, <https://www.iea.org/reports/technology-roadmap-energy-and-ghg-reductions-in-the-chemical-industry-via-catalytic-processes>.
- ²³ Simon Moser and Horst Steinmüller, "RDI Roadmaps on Industrial Decarbonization," European Council for an Energy Efficient Economy, June 13, 2018, https://www.eceee.org/library/conference_proceedings/eceee_Industrial_Summer_Study/2018/1-policies-and-programmes-to-drive-transformation/rdi-roadmaps-on-industrial-decarbonization/.

- ²⁴ Manfred Fischedick et al., "Chapter 10: Industry," in *AR5 Climate Change 2014: Mitigation of Climate Change*, Working Group III, Intergovernmental Panel on Climate Change, 2014, <https://www.ipcc.ch/report/ar5/wg3/>.
- ²⁵ Eric Larson et al., *Net-Zero America: Potential Pathways, Infrastructure, and Impacts*, Princeton University, December 15, 2020, https://environmenthalfcentury.princeton.edu/sites/g/files/toruqf331/files/2020-12/Princeton_NZA_Interim_Report_15_Dec_2020_FINAL.pdf.
- ²⁶ Sarang D. Supekar and Steven J. Skerlos, "Market-Driven Emissions from Recovery of Carbon Dioxide Gas," *Environmental Science & Technology* 48, no. 24 (November 20, 2014): 14615–23, <https://doi.org/10.1021/es40266a026>.
- ²⁷ James Williams et al., "The Technology Path to Deep Greenhouse Gas Emissions Cuts by 2050: The Pivotal Role of Electricity," *Science* 335, no. 6064 (November 24, 2011): 53–59, <http://www.sciencemag.org/content/335/6064/53.abstract>.
- ²⁸ The National Academies of Sciences, Engineering, Medicine, "Industrial Efficiency," accessed September 8, 2022, <http://needtoknow.nas.edu/energy/energy-efficiency/industrial-efficiency/>.
- ²⁹ Takahiro Oki and Hugo Salamanca, "Driving Energy Efficiency in Heavy Industries: Global energy efficiency benchmarking in cement, iron & steel," IEA (International Energy Agency), March 17, 2021, <https://www.iea.org/articles/driving-energy-efficiency-in-heavy-industries>.
- ³⁰ U.S. Department of Energy (DOE), *Better Plants Progress Update Report: A Year of Innovation and Industrial Leadership*, 2020, <https://betterbuildingssolutioncenter.energy.gov/sites/default/files/attachments/2020%20Better%20Plants%20Progress%20Update%20-%20FINAL.pdf>.
- ³¹ U.S. DOE, "Advanced Manufacturing: Waste Heat Resource Recovery Page," January 24, 2017, <https://www.energy.gov/eere/amo/articles/waste-heat-recovery-resource-page>.
- ³² Amelia Elson, Rick Tidball, and Anne Hampson, *Waste Heat to Power Market Assessment*, ICF International, March 2015, <https://info.ornl.gov/sites/publications/files/Pub52953.pdf>.
- ³³ U.S. DOE, "How Much Energy is a Gigawatt," 2022, <https://www.energy.gov/eere/articles/how-much-power-1-gigawatt>.
- ³⁴ U.S. DOE, "Advanced Manufacturing: Waste Heat Resource Recovery Page," accessed September 8, 2022, <https://www.energy.gov/eere/amo/articles/waste-heat-recovery-resource-page>.
- ³⁵ IEA, *Material Efficiency in Clean Energy Transitions*, 2019, <https://www.iea.org/reports/material-efficiency-in-clean-energy-transitions>.
- ³⁶ U.S. EIA, "Energy Use in Industry," accessed September 8, 2022, <https://www.eia.gov/energyexplained/use-of-energy/industry.php>.
- ³⁷ Aidan Tuohy and Niall Mac Dowell, *Increasing Electric Power System Flexibility: The Role of Industrial Electrification and Green Hydrogen Production*, Energy Systems Integration Group, January 2022, <https://www.esig.energy/wp-content/uploads/2022/01/ESIG-Industrial-Elec-Hydrogen-report-2022.pdf>.
- ³⁸ Ali Hasanbeigi et al., *Electrifying U.S. Industry: A Technology- and Process-Based Approach to Decarbonization*, Global Efficiency Intelligence, January 2021, <https://www.globalefficiencyintel.com/electrifying-us-industry>.
- ³⁹ E. Worrell, "Industrial Energy Use, Status and Trends," *Encyclopedia of the Anthropocene* 1 (November 29, 2017): 421–430, <https://www.sciencedirect.com/science/article/pii/B9780128096659090455?via%3Dihub>.
- ⁴⁰ Chris Battaile et al., "A review of technology and policy deep decarbonization pathway options for making energy-intensive industry production consistent with the Paris Agreement," *Journal of Cleaner Production* 187 (June 20, 2018): 960–973, <https://www.sciencedirect.com/science/article/abs/pii/S0959652618307686?via%3Dihub>.
- ⁴¹ Mariësse van Sluisveld et al., *EU decarbonisation scenarios for industry*, Reinvent PROJECT NR 730053, July 4, 2018, <https://static1.squarespace.com/static/59f0cb986957da5faf64971e/t/5b3fdf266d2a73e319355e0c/1530912585721/D4.2+EU+decarbonisation+scenarios+for+industry.pdf>.
- ⁴² U.S. DOE, *Industrial Decarbonization Roadmap*, September 2022.
- ⁴³ Ed Rightor, Paul Scheihing, Andrew Hoffmeister, Riyaz Papar, Industrial Heat Pumps; Electrifying Industry's Process Heat Supply, March 30, 2022, <https://www.aceee.org/research-report/ie2201>.

-
- ⁴⁴ Tobias Naegler et al., “Quantification of the European Industrial Heat Demand by Branch and Temperature Level,” *International Journal of Energy Research* 39, No. 15 (October 19, 2015): 2019–2030, <https://onlinelibrary.wiley.com/doi/abs/10.1002/er.3436>.
- ⁴⁵ Ed Rightor et al., “Industrial Heat Pumps; Electrifying Industry’s Process Heat Supply”, March 30, 2022.
- ⁴⁶ Ed Rightor et al., “Industrial Heat Pumps; Electrifying Industry’s Process Heat Supply”, March 30, 2022.
- ⁴⁷ Oliver Sartor, Chris Bataille, Decarbonizing Basic Materials in Europe: How Carbon Contracts for Differences Could Help Bring Breakthrough Technologies to Market, IDDRI, 2019, https://www.iddri.org/sites/default/files/PDF/Publications/Catalogue%20Iddri/Etude/201910-ST0619-CCfDs_0.pdf.
- ⁴⁸ Dan Starman, *Addressing the Cost of Electrification: Decarbonizing Heat for Energy Intensive Sectors*, Cornwall Insight, February 2022, https://www.cornwall-insight.com/wp-content/uploads/2022/02/Addressing-the-costs-of-electrification_final.pdf.
- ⁴⁹ U.S. EIA, “Energy Use in Industry,” accessed September 8, 2022.
- ⁵⁰ Gregory P. Thiel and Addison K. Stark, “To decarbonize industry, we must decarbonize heat,” *Joule* 5, Issue 3 (March 17, 2021): 531–550, <https://www.sciencedirect.com/science/article/pii/S2542435120305754#bib46>.
- ⁵¹ Green Car Congress, “CF Industries to Build Green Ammonia Plant in Louisiana,” November 6, 2020, <https://www.greencarcongress.com/2020/11/20201106-cf.html>.
- ⁵² J. van de Loosdrecht and J.W. Niemantsverdriet, “Synthesis Gas Chemistry and Synthetic Fuels,” in *Chemical Energy Storage* ed. R. Schloegl (Berlin: De Gruyter, 2013), <https://www.syngaschem.com/the-chemistry/>.
- ⁵³ Leigh Krietsch Boerner, “Industrial ammonia production emits more CO₂ than any other chemical-making reaction. Chemists want to change that,” *Chemical & Engineering News*, June 15, 2019, <https://cen.acs.org/environment/green-chemistry/Industrial-ammonia-production-emits-CO2/97/i24>.
- ⁵⁴ National Grid, “The hydrogen colour spectrum,” accessed September 8, 2022, <https://www.nationalgrid.com/stories/energy-explained/hydrogen-colour-spectrum>.
- ⁵⁵ Sara Baldwin, Dan Esposito, and Hadley Tallackson, “Assessing the Viability of Hydrogen Proposals: Considerations for State and Utility Regulators and Policymakers,” *Energy Innovation*, 2022, <https://energyinnovation.org/wp-content/uploads/2022/03/Assessing-the-Viability-of-Hydrogen-Proposals.pdf>.
- ⁵⁶ U.S. DOE, *Industrial Decarbonization Roadmap*, September 2022.
- ⁵⁷ IEA, *CCUS in Clean Energy Transitions: A New Era for CCUS*, accessed September 8, 2022, <https://www.iea.org/reports/ccus-in-clean-energy-transitions/a-new-era-for-ccus>.
- ⁵⁸ Carbon Leadership Forum, “What is a Buy Clean Policy?,” accessed September 8, 2022, <https://carbonleadershipforum.org/what-is-a-buy-clean-policy/>.
- ⁵⁹ BlueGreen Alliance, “Buy Clean,” accessed September 8, 2022, <https://www.bluegreenalliance.org/site/buy-clean/>.
- ⁶⁰ Ali Hasanbeigi, Dinah Shi, and Navdeep Bhadbhade, *Federal Buy Clean for Cement and Steel: Policy Design and Impact on Industrial Emissions and Competitiveness*, Global Efficiency Intelligence, September 2021, <https://www.globalefficiencyintel.com/federal-buy-clean-for-cement-and-steel>.
- ⁶¹ Tuohy, *Increasing Electric Power System Flexibility*, 2022.
- ⁶² Tessa Weiss and Thomas Koch Blank, “Hydrogen Reality Check: We Need Hydrogen — But Not for Everything,” RMI, June 27, 2022, <https://rmi.org/we-need-hydrogen-but-not-for-everything/>.
- ⁶³ Igor Alexeyevich Bashmakov and Lars J. Nilsson, “Chapter 11: Industry,” in *Climate Change, 2022: Mitigation of Climate Change, Sixth Assessment*, Working Group III, Intergovernmental Panel on Climate Change (2022): Figure 11.13, 2022, https://report.ipcc.ch/ar6wg3/pdf/IPCC_AR6_WGIII_FinalDraft_Chapter11.pdf.
- ⁶⁴ Tamaryn Brown et al., “Reducing CO₂ Emissions from Heavy Industry: A Review of Technologies and Considerations for Policy Makers,” Imperial College, Grantham Institute for Climate Change, 2012: Figure 8, <https://perma.cc/6MDH-LPVZ>.
- ⁶⁵ U.S. DOE, *Industrial Decarbonization Roadmap*, September 2022

-
- ⁶⁶ National Association of Manufacturers (NAM), “2019 United States Manufacturing Facts,” accessed September 8, 2022, <https://www.nam.org/state-manufacturing-data/2019-united-states-manufacturing-facts/>.
- ⁶⁷ HB21-1266 Environmental Justice Disproportionate Impacted Community, Colorado General Assembly, 2021, <http://leg.colorado.gov/bills/hb21-1266>.
- ⁶⁸ State of Massachusetts, *Massachusetts Clean Energy and Climate Plan for 2025 and 2030*, June 30, 2022, <https://www.mass.gov/doc/clean-energy-and-climate-plan-for-2025-and-2030/download>.
- ⁶⁹ State of Maine, Governor’s Office of Innovation and the Future, “Industrial Innovation Task Force,” accessed September 8, 2022, <https://www.maine.gov/future/initiatives/climate/climate-council/industrial-task-force>.
- ⁷⁰ SB-596 Greenhouse gases: cement sector: net-zero emissions strategy, State of California, September 23, 2021, https://leginfo.ca.gov/faces/billTextClient.xhtml?bill_id=20210220SB596.
- ⁷¹ Climate Initiatives Task Force, *Louisiana Climate Action Plan*, February 2022, https://gov.louisiana.gov/assets/docs/CCI-Task-force/CAP/Climate_Action_Plan_FINAL_3.pdf.
- ⁷² Michigan Department of Environment, Great Lakes, and Energy, *MI Healthy Climate Plan*, April 2022, <https://www.michigan.gov/egle/-/media/Project/Websites/egle/Documents/Offices/OCE/MI-Healthy-Climate-Plan.pdf>.
- ⁷³ State of Washington, “E. Industrial Transformation and Workforce Development,” in *Washington 2021 State Energy Strategy* (2021): 84-113, https://www.commerce.wa.gov/wp-content/uploads/2021/01/WA_2021SES_Chapter-E-Industry.pdf.
- ⁷⁴ Wisconsin Office of Sustainability and Clean Energy, Great Plains Institute, and Slipstream, *State of Wisconsin Clean Energy Plan*, April 2022, <https://osce.wi.gov/Documents/SOW-CleanEnergyPlan2022.pdf>.
- ⁷⁵ California Air Resources Board, *Draft 22 Scoping Plan Update*, May 10, 2022, <https://ww2.arb.ca.gov/sites/default/files/2022-05/2022-draft-sp.pdf>.
- ⁷⁶ State of Minnesota, *Minnesota’s Climate Action Framework [Draft]*, January 2021, https://climate.state.mn.us/sites/climate-action/files/2022-01/Climate_Action_Framework_Draft_2.pdf.
- ⁷⁷ State of New York, *New York State Climate Action Council Draft Scoping Plan*, December 30, 2021, <https://climate.ny.gov/-/media/Project/Climate/Files/Draft-Scoping-Plan.pdf>.
- ⁷⁸ State of Michigan, Department of Environment, Great Lakes, and Energy, *Council on Climate Solutions: Workgroup Recommendations*, October 2021, <https://www.michigan.gov/egle/about/Groups/Council-on-Climate-Solutions/Workgroup-Recommendations>.
- ⁷⁹ State of Maine, “Industrial Innovation Task Force,” accessed September 8, 2022.
- ⁸⁰ SB 5910 - 2021-22: Accelerating the availability and use of renewable hydrogen in Washington state, Washington State Legislature, June 9, 2022, <https://app.leg.wa.gov/billsummary?BillNumber=5910&Year=2021&Initiative=false-documentSection>.
- ⁸¹ Bill Status of SB3613: Hydrogen Economy Task Force, Illinois General Assembly, June 10, 2022, <https://ilga.gov/legislation/billstatus.asp?DocNum=3613&GAID=16&GA=102&DocTypeID=SB&LegID=138580&SessionID=110&SpecSess=>.
- ⁸² State of Colorado Energy Office, *Opportunities for Low-Carbon Hydrogen in Colorado: A Roadmap*, October 2021, https://drive.google.com/file/d/1wV2Xq1COF0BY77X_OSvkNSMKgPNeMfcU/view.
- ⁸³ State of New Mexico Economic Development Department et al., *Defining and Envisioning a Clean Hydrogen Hub for New Mexico*, January 2022, <https://www.env.nm.gov/wp-content/uploads/2022/01/Defining-and-Envisioning-a-Clean-Hydrogen-Hub-for-NM.pdf>.
- ⁸⁴ Oregon Department of Energy, “Renewable Hydrogen Study,” accessed September 8, 2022, <https://www.oregon.gov/energy/energy-oregon/Pages/rh2.aspx>.
- ⁸⁵ State of Colorado, *Carbon Capture, Utilization, and Storage (CCUS) Task Force Subcommittee Recommendations*, February 2022, <https://www.mines.edu/carboncapture/wp-content/uploads/sites/365/2022/02/Task-Force-Recommendations-Final.pdf>.
- ⁸⁶ Carbon Leadership Forum, “Policy Resource: Buy Clean Buy Fair Washington Pilot Study,” accessed September 8, 2022, <https://carbonleadershipforum.org/bcbf-project/>.
- ⁸⁷ HF 6: A bill for an act relating to commerce; establishing a biennial budget for Department of Commerce,
-

Public Utilities Commission, and energy activities; Minnesota Legislature, June 26, 2021, https://www.revisor.mn.gov/bills/text.php?number=HF6&type=bill&version=1&session=ls92&session_year=2021&session_number=1.

⁸⁸ Energy Policy Solutions, “Research and Development Support,” accessed September 8, 2022, <https://energypolicy.solutions/energy-policy-design/research-and-development/>.

⁸⁹ Jeffrey Rissman et al., “Technologies and policies to decarbonize global industry: Review and assessment of mitigation drivers through 2070,” *Applied Energy* 266 (May 15, 2020): 114848, <https://www.sciencedirect.com/science/article/pii/S0306261920303603?via%3Dihub#s0155>.

⁹⁰ California Energy Commission, “California’s Clean Energy Research Program Funds \$1 Billion of Innovative Projects, Attracts \$7.8 Billion in Private Investment,” [Press release] May 19, 2022, https://www.energy.ca.gov/news/2022-05/californias-clean-energy-research-program-funds-1-billion-innovative-projects?utm_medium=email&utm_source=govdelivery.

⁹¹ Maine Technology Institute, “The Maine Clean Energy Innovation Challenge,” accessed September 8, 2022, <https://www.mainetechnology.org/mti-impact/the-maine-clean-energy-innovation-challenge/>.

⁹² Massachusetts Clean Energy Center, “InnovateMass,” accessed September 8, 2022, <https://www.masscec.com/program/innovatemass>.

⁹³ Massachusetts Clean Energy Center, “IncubateMass,” accessed September 8, 2022, <https://www.masscec.com/program/incubatemass>.

⁹⁴ Lawrence Technological University, “EGLE awards Centropolis Accelerator \$1.55M to advance cleantech, sustainability,” [News release] July 26, 2021, <https://www.ltu.edu/news/?from=entrepreneurship/index.asp&opt=detail&cid=3aea92d0-b56a-434b-b893-a1f55e57fb95>.

⁹⁵ Minnesota Commerce Department, “Applied Research and Development,” accessed September 8, 2022, <https://mn.gov/commerce/industries/energy/utilities/cip/applied-research-development/>.

⁹⁶ New York State Energy Research and Development Authority (NYSERDA), “NYSERDA Supports Business and Technology Growth Essentials,” accessed September 8, 2022, <https://www.nyserda.ny.gov/Partners-and-Investors/Clean-Energy-Startups/NYSERDA-Supports-Growth-Essentials>.

⁹⁷ NYSERDA, “Governor Cuomo Announces \$10 Million to Establish the Carbontech Development Initiative,” [Press release] April 7, 2021, <https://www.nyserda.ny.gov/About/Newsroom/2021-Announcements/2021-04-07-Governor-Cuomo-Announces-10-Million-to-Establish-the-Carbontech-Development-Initiative>.

⁹⁸ U.S. DOE, *Industrial Decarbonization Roadmap*, September 2022.

⁹⁹ New York State, “Climate Action Council Draft Scoping Plan,” accessed September 8, 2022, <https://climate.ny.gov/-/media/Project/Climate/Files/Draft-Scoping-Plan.pdf>.

¹⁰⁰ Nadher Sobhani, *Decarbonizing the U.S. Industrial Sector: Regional, economic, and technical realities*, Niskanen Center, 2021, <https://www.niskanencenter.org/wp-content/uploads/2021/04/Sobhani-Decarbonizing-the-Industrial-Sector.pdf>.

¹⁰¹ Rissman, “Technologies and policies to decarbonize global industry,” 2020.

¹⁰² California Air Resources Board, “Cap-and-Trade Program,” accessed September 8, 2022, <https://ww2.arb.ca.gov/our-work/programs/cap-and-trade-program/about>.

¹⁰³ State of Washington Department of Ecology, “Climate Commitment Act (CCA),” accessed September 8, 2022, <https://ecology.wa.gov/Air-Climate/Climate-change/Reducing-greenhouse-gases/Climate-Commitment-Act>.

¹⁰⁴ The Regional Greenhouse Gas Initiative, an Initiative of Eastern States of the US, “Welcome,” accessed September 8, 2022, <https://www.rggi.org/?msclkid=365364a3afa211ecb13c7f1d3910c9d4>.

¹⁰⁵ State of Oregon, “Climate Protection Program,” accessed September 8, 2022, <https://www.oregon.gov/deq/ghgp/cpp/Pages/default.aspx>.

¹⁰⁶ The World Bank, “Carbon Pricing Dashboard,” accessed September 8, 2022, https://carbonpricingdashboard.worldbank.org/map_data.

¹⁰⁷ Hawai‘i State Energy Office, *Carbon Pricing Assessment for Hawai‘i: Economic and Greenhouse Gas Impacts*, April 23, 2021, https://energy.hawaii.gov/wp-content/uploads/2021/04/HawaiiCarbonPricingStudy_Final_Apr2021.pdf.

- ¹⁰⁸ RGGI (Regional Greenhouse Gas Initiative), *The Investment of RGGI Proceeds in 2019*, 2021, https://www.rggi.org/sites/default/files/Uploads/Proceeds/RGGI_Proceeds_Report_2019.pdf.
- ¹⁰⁹ NYSERDA, "Regional Greenhouse Gas Initiative (RGGI) Reports," accessed September 8, 2022, <https://www.nyserra.ny.gov/About/Publications/Program-Planning-Status-and-Evaluation-Reports/RGGI-Reports>.
- ¹¹⁰ California Climate Investments, "Food Production Investment Program," accessed November 4, 2022, <https://www.caclimateinvestments.ca.gov/fpip>.
- ¹¹¹ New Jersey Department of Environmental Protection, New Jersey Board of Public Utilities, and New Jersey Economic Development Authority, *Regional Greenhouse Gas Initiative Strategic Funding Plan: Years 2020 through 2022*, accessed April 22, 2022, <https://www.nj.gov/rggi/docs/rggi-strategic-funding-plan.pdf>.
- ¹¹² Center for Climate and Energy Solutions, "Carbon Border Adjustments," accessed September 8, 2022, <https://www.c2es.org/content/carbon-border-adjustments/>.
- ¹¹³ State of Washington Department of Ecology, "Emissions Intensive Trade Exposed industries (EITEs)," accessed September 8, 2022, <https://ecology.wa.gov/Air-Climate/Climate-change/Reducing-greenhouse-gases/Climate-Commitment-Act/Emissions-Intensive-Trade-Exposed-industries#:~:text=EITE%20facilities%20are%20core%20industries,global%20competition%20for%20their%20products>.
- ¹¹⁴ W. Acworth et al., *Carbon Leakage and Deep Decarbonization*, International Carbon Action Partnership, October 2020, https://icapcarbonaction.com/system/files/document/icap_carbonleakagedeepdecarbonization_fullreport.pdf.
- ¹¹⁵ Erin Campbell, Anne McDarris, and William Pizer, *Border Carbon Adjustments 101*, Resources for the Future, November 10, 2021, <https://www.rff.org/publications/explainers/border-carbon-adjustments-101/>.
- ¹¹⁶ Chris Kardish et al., *Carbon Border Adjustments: Considerations for Policymakers*, Center for Climate and Energy Solutions, June 2022, <https://www.c2es.org/wp-content/uploads/2022/06/carbon-border-adjustments-considerations-for-policymakers.pdf>.
- ¹¹⁷ Darien Shanske, "State-Level Carbon Taxes and the Dormant Commerce Clause: Can Formulary Apportionment Save the World?" *Chapman Law Review* 18, September 27, 2014, <https://www.chapman.edu/law/files/publications/CLR-18-darien-shanske.pdf>.
- ¹¹⁸ David Gamage and Darien Shanske, "Why a State-Level Carbon Tax Can Include Border Adjustments," in *Articles by Maurer Faculty* (2017): 2549, <https://www.repository.law.indiana.edu/cgi/viewcontent.cgi?article=3549&context=facpub#:~:text=Border%20tax%20adjustments%20are%20crucial,intensive%20products%20such%20as%20concrete>.
- ¹¹⁹ Energy Policy Solutions, "Economic Signals," accessed September 8, 2022, <https://energypolicy.solutions/energy-policy-design/economic-signals/>.
- ¹²⁰ State of Massachusetts, Department of Energy Resources, "Rebates/Incentives for your business or institution," accessed September 8, 2022, <https://www.mass.gov/guides/massachusetts-energy-rebates-incentives--rebates/incentives-for-your-business-or-institution->.
- ¹²¹ New Jersey's Clean Energy Program, "Large Energy Users," accessed September 8, 2022, <https://www.njcleanenergy.com/leup>.
- ¹²² Focus on Energy, Wisconsin, "Large Energy Users," accessed September 8, 2022, <https://dev.focusonenergy.com/business/large-energy-users>.
- ¹²³ NYSEDA, "On-site Energy Manager Program," accessed September 8, 2022, <https://www.nyserra.ny.gov/All-Programs/On-Site-Energy-Manager>.
- ¹²⁴ California Climate Investments, "Food Production Investment Program," accessed September 8, 2022, <https://www.caclimateinvestments.ca.gov/fpip>.
- ¹²⁵ Colorado Energy Office, "Clean Air Program (CAP) Grants," accessed September 8, 2022.
- ¹²⁶ State of Delaware, Department of Natural Resources and Environmental Control (DNREC), "E2I: Energy Efficiency Industrial," accessed September 8, 2022, <https://dnrec.alpha.delaware.gov/climate-coastal-energy/efficiency/industrial/>.

- ¹²⁷ Maryland Energy Administration, “FY22 Commercial, Industrial & Agricultural Grant Program,” accessed September 8, 2022, <https://energy.maryland.gov/business/Pages/incentives/empowermdcigp.aspx>.
- ¹²⁸ Efficiency Maine, “Commercial and Industrial (C&I) Custom Program,” accessed September 8, 2022, <https://www.efficiencymaine.com/at-work/commercial-industrial-custom-program/>.
- ¹²⁹ Mississippi Office of Energy, “Natural resources in Mississippi,” accessed September 8, 2022, <https://mississippi.org/community-resources/office-energy/>.
- ¹³⁰ NYSERDA, “Commercial & Industrial (C&I) Carbon Challenge,” accessed September 8, 2022, <https://www.nysenda.ny.gov/All-Programs/CI-Carbon-Challenge>.
- ¹³¹ Minnesota Commerce Department, “Conservation Improvement Program,” accessed September 8, 2022, <https://mn.gov/commerce/industries/energy/utilities/cip/>.
- ¹³² Energy Trust of Oregon, “Industry,” accessed September 8, 2022, <https://www.energytrust.org/programs/industry/>.
- ¹³³ State of Delaware DNREC, “Energy Efficiency Investment Fund,” accessed September 8, 2022, <https://dnrec.alpha.delaware.gov/climate-coastal-energy/efficiency/energy-efficiency-investment-fund/>.
- ¹³⁴ Minnesota Commerce Department, “Financial Assistance,” accessed September 8, 2022, <https://mn.gov/commerce/industries/energy/financial-assistance/>.
- ¹³⁵ Tennessee Department of Environment and Conservation, “Energy Efficiency and Renewable Energy Loan Program,” accessed September 8, 2022, <https://www.tn.gov/environment/program-areas/energy/state-energy-office--seo-/programs-projects/clean-energy-financing/clean-energy-financing/energy-efficiency-and-renewable-energy-loan-program.html>.
- ¹³⁶ New York State Solar Program, “Commercial Solar Incentives and Financing,” accessed September 8, 2022, <https://www.nysenda.ny.gov/All-Programs/NY-Sun/Solar-for-Your-Business/Financial-Support/Incentives-and-Financing>.
- ¹³⁷ New Hampshire Public Utilities Commission, “Commercial & Industrial (C&I) Solar Incentive Program,” accessed September 8, 2022, <https://www.puc.nh.gov/Sustainable-Energy/RenewableEnergyRebates-CI.html>.
- ¹³⁸ Efficiency Maine, “Commercial and Industrial (C&I) Custom Program,” accessed September 8, 2022, <https://www.efficiencymaine.com/at-work/commercial-industrial-custom-program/>.
- ¹³⁹ Massachusetts Department of Energy Resources, “Rebates/Incentives for your business or institution,” accessed September 8, 2022, <https://www.mass.gov/guides/massachusetts-energy-rebates-incentives--rebates/incentives-for-your-business-or-institution->.
- ¹⁴⁰ MN Commerce Department, “Financial Assistance,” accessed September 8, 2022.
- ¹⁴¹ Colorado Energy Office, “Clean Air Program (CAP) Grants,” accessed September 8, 2022, <https://energyoffice.colorado.gov/clean-energy-programs/industrial-decarbonization-resources/clean-air-program-cap-grants>.
- ¹⁴² NYSERDA, “Commercial & Industrial (C&I) Carbon Challenge,” accessed September 8, 2022.
- ¹⁴³ SB 5910 - 2021-22, Washington State Legislature, 2022.
- ¹⁴⁴ Colorado Energy Office, “Clean Air Program (CAP) Grants,” accessed September 8, 2022.
- ¹⁴⁵ NYSERDA “Commercial & Industrial (C&I) Carbon Challenge,” accessed September 8, 2022.
- ¹⁴⁶ Colorado Energy Office, “Clean Air Program (CAP) Grants,” accessed September 8, 2022.
- ¹⁴⁷ NYSERDA “Commercial & Industrial (C&I) Carbon Challenge,” accessed September 8, 2022.
- ¹⁴⁸ Bill S3091 ScaScaSa (3R), New Jersey Legislature, November 8, 2021, <https://www.njleg.state.nj.us/bill-search/2020/S3091>.
- ¹⁴⁹ SB22-051: Policies To Reduce Emissions From Built Environment, Colorado General Assembly, 2022, <http://leg.colorado.gov/bills/SB22-051>.
- ¹⁵⁰ HB 4139: Relating to reductions of greenhouse gas emissions in the state's transportation system; and prescribing an effective date, Oregon State Legislature, 2022, <https://olis.oregonlegislature.gov/liz/2022R1/Measures/Overview/HB4139>.
- ¹⁵¹ Rightor, E. Srinivasan, P., Elliott, RN., *Reimagining Program Design at DOE to Accelerate Transformative Industrial Technology Development at Scale*, White Paper, ACEEE, April 2022, <https://www.aceee.org/white-paper/2022/04/reimagining-program-design-doe>

-
- ¹⁵² Delaware Sustainable Energy Authority (DESEU), “Energize Delaware,” accessed September 8, 2022, <https://www.energizedelaware.org/energize-delaware/deseu/>.
- ¹⁵³ American Green Bank Consortium (AGBC) and Coalition for Green Capital (CGC). *Green Banks in the United States: 2021 U.S. Green Bank Annual Industry Report*, May 2021, <https://greenbankconsortium.org/annual-industry-report>.
- ¹⁵⁴ Climate Initiatives Task Force, *Louisiana Climate Action Plan*, 2022.
- ¹⁵⁵ Michigan Department of Environment, Great Lakes, and Energy, *MI Healthy Climate Plan*, 2022.
- ¹⁵⁶ State of Washington, “E. Industrial Transformation and Workforce Development,” 2021.
- ¹⁵⁷ National Association of State Energy Officials (NASEO), *Carbon Capture, Utilization, and Storage: Overview and Considerations for State Planning*, accessed September 8, 2022, https://naseo.org/data/sites/1/documents/publications/CCUS_Report_Final.pdf.
- ¹⁵⁸ Regional Carbon Capture Deployment Initiative, *Policy Approaches & Best Practices: State-Level Action to Support Economywide Deployment of Carbon Capture*, accessed September 8, 2022, <https://carboncaptureready.betterenergy.org/wp-content/uploads/2020/03/Carbon-Capture-Ready-Best-Practices.pdf>.
- ¹⁵⁹ Matt Bright, “The Inflation Reduction Act creates a whole new market for carbon capture,” Clean Air Task Force, August 22, 2022, <https://www.catf.us/2022/08/the-inflation-reduction-act-creates-a-whole-new-market-for-carbon-capture/>.
- ¹⁶⁰ Carbon Leadership Forum, “Guidance on Embodied Carbon Disclosure,” accessed September 8, 2022, <https://carbonleadershipforum.org/guidance-on-embodied-carbon-disclosure/>.
- ¹⁶¹ John Milko, *We Can’t Cut What We Can’t Count: Using Environmental Product Declarations to Measure and Reduce Embodied Carbon*, Third Way, October 15, 2021, <https://www.thirdway.org/report/we-cant-cut-what-we-cant-count-using-environmental-product-declarations-to-measure-and-reduce-embodied-carbon>.
- ¹⁶² State of Washington, “E. Industrial Transformation and Workforce Development,” 2021.
- ¹⁶³ Energy Policy Solutions, “Performance Standards,” accessed September 8, 2022, <https://energypolicy.solutions/energy-policy-design/performance-standards/>.
- ¹⁶⁴ Rissman, “Technologies and policies to decarbonize global industry,” 2020: 6.3.
- ¹⁶⁵ U.S. EPA, “Air Quality - National Summary,” accessed September 8, 2022, <https://www.epa.gov/air-trends/air-quality-national-summary>.
- ¹⁶⁶ U.S. DOE, “New Study: Renewable Energy for State Renewable Portfolio Standards Yield Sizable Benefits,” [Press release] January 7, 2016, <https://www.energy.gov/eere/articles/new-study-renewable-energy-state-renewable-portfolio-standards-yield-sizable-benefits>.
- ¹⁶⁷ Alan Krupnick, *Federal Climate Policy 105: The Industrial Sector*, Resources for the Future, March 31, 2021, <https://www.rff.org/publications/explainers/federal-climate-policy-105-the-industrial-sector/>.
- ¹⁶⁸ Krupnick, *Federal Climate Policy 105*, 2021.
- ¹⁶⁹ Rissman, “Technologies and policies to decarbonize global industry,” 2020.
- ¹⁷⁰ Colorado Department of Public Health and Environment, “Greenhouse Gas Emissions and Energy Management for Manufacturing in Colorado,” accessed September 8, 2022, <https://cdphe.colorado.gov/greenhouse-gas-emissions-and-energy-management-for-manufacturing-in-colorado>.
- ¹⁷¹ State of Oregon, “Climate Protection Program,” accessed September 8, 2022, <https://www.oregon.gov/deq/ghgp/cpp/Pages/default.aspx>.
- ¹⁷² Climate Initiatives Task Force, *Louisiana Climate Action Plan*, 2022.
- ¹⁷³ Massachusetts Department of Environmental Protection, “Waste Ban Regulations & Policies,” accessed September 8, 2022, <https://www.mass.gov/guides/massdep-waste-disposal-bans#waste-ban-regulations-&-policies->.
- ¹⁷⁴ House Bill 1541: An Act To Support and Improve Municipal Recycling Programs and Save Taxpayer Money, State of Maine, July 2, 2021, <https://legiscan.com/ME/bill/LD1541/2021>.
- ¹⁷⁵ Allyn Stern and Nicole Waxman, “Maine Becomes First State to Sign Extended Producer Responsibility Law for Packaging, Other States with Plastics and Packaging Bills May Follow Shortly,” *National Law Review* XII, No. 251 (July 14, 2021), <https://www.natlawreview.com/article/maine-becomes-first-state-to-sign-extended-producer-responsibility-law-packaging>.
- ¹⁷⁶ SB 582: Relating to modernizing Oregon’s recycling system, Oregon State Legislature, accessed September 8, 2022, <https://olis.oregonlegislature.gov/liz/2021R1/Measures/Overview/SB582>.
-

-
- ¹⁷⁷ SB-54 Solid waste: reporting, packaging, and plastic food service ware, California State Legislature, June 30, 2022, https://leginfo.legislature.ca.gov/faces/billHistoryClient.xhtml?bill_id=202120220SB54.
- ¹⁷⁸ Stern, "Maine Becomes First State to Sign Extended Producer Responsibility Law for Packaging," 2021.
- ¹⁷⁹ California Air Resources Board, "Low Carbon Fuel Standard," accessed September 8, 2022, <https://ww2.arb.ca.gov/our-work/programs/low-carbon-fuel-standard/about>.
- ¹⁸⁰ State of Oregon, "Oregon Clean Fuels Program," accessed September 8, 2022, <https://www.oregon.gov/deq/ghgp/cfp/Pages/default.aspx>.
- ¹⁸¹ State of Washington, Department of Ecology, "Clean Fuel Standard," accessed September 8, 2022, <https://ecology.wa.gov/Air-Climate/Climate-change/Reducing-greenhouse-gases/Clean-Fuel-Standard>.
- ¹⁸² Peter Connors et al., *Review of Federal, State, and Regional Tax Strategies and Opportunities for CO₂-EOR-Storage and the CCUS Value Chain*, for U.S. DOE, September 21, 2020, <https://www.fticonsulting.com/~media/Files/us-files/insights/reports/2020/sep/carbon-capture-utilization-storage.pdf>.
- ¹⁸³ Regional Carbon Capture Deployment Initiative, *Policy Approaches & Best Practices*, 2022.
- ¹⁸⁴ NASEO, *Carbon Capture, Utilization, and Storage*, accessed September 8, 2022.
- ¹⁸⁵ House Bill 4491, West Virginia Legislature, March 1, 2022, http://www.wvlegislature.gov/Bill_Status/bills_text.cfm?billdoc=HB4491%20SUB%20ENR.htm&yr=2022&sesstype=RS&i=4491.
- ¹⁸⁶ State of California, "Carbon Capture and Sequestration Protocol Under the Low Carbon Fuel Standard," accessed September 8, 2022, <https://ww2.arb.ca.gov/resources/documents/carbon-capture-and-sequestration-protocol-under-low-carbon-fuel-standard>.
- ¹⁸⁷ State of California, "Buy Clean California Act," accessed September 8, 2022, <https://www.dgs.ca.gov/PD/Resources/Page-Content/Procurement-Division-Resources-List-Folder/Buy-Clean-California-Act>.
- ¹⁸⁸ HB21-1303: Global Warming Potential For Public Project Materials, Colorado General Assembly, July 6, 2021, <https://leg.colorado.gov/bills/HB21-1303>.
- ¹⁸⁹ Rissman, "Technologies and policies to decarbonize global industry," 2020.
- ¹⁹⁰ House Select Committee on the Climate Crisis, *Solving the Climate Crisis: The Congressional Action Plan for a Clean Energy Economy and a Healthy, Resilient, and Just America*, June 2020, [https://climatecrisis.house.gov/sites/climatecrisis.house.gov/files/Climate Crisis Action Plan.pdf](https://climatecrisis.house.gov/sites/climatecrisis.house.gov/files/Climate%20Crisis%20Action%20Plan.pdf).
- ¹⁹¹ State of Massachusetts, "Baker-Polito Administration Releases Final 2030 Solid Waste Master Plan," [Press release], October 18, 2021, <https://www.mass.gov/news/baker-polito-administration-releases-final-2030-solid-waste-master-plan>.
- ¹⁹² Renewable Thermal Collaborative, *Low-Carbon Renewable Thermal Technology Solutions: Policies to Support Development and Deployment*, February 2021, <https://www.renewablethermal.org/wp-content/uploads/2018/06/Low-Carbon-Renewable-Thermal-Technology-Solutions-3.1.21.pdf>.
- ¹⁹³ House Select Committee on the Climate Crisis, *Solving the Climate Crisis*, 2020.
- ¹⁹⁴ New Hampshire Public Utilities Commission, "Class I Thermal Renewable Energy Certificate Program," accessed September 8, 2022, [https://www.puc.nh.gov/Sustainable Energy/Class I Thermal Renewable Energy.html](https://www.puc.nh.gov/Sustainable%20Energy/Class%20I%20Thermal%20Renewable%20Energy.html).
- ¹⁹⁵ State of Massachusetts, "APS Renewable Thermal Statement of Qualification Application," accessed September 8, 2022, <https://www.mass.gov/guides/aps-renewable-thermal-statement-of-qualification-application>.
- ¹⁹⁶ Wisconsin Office of Sustainability and Clean Energy, *State of Wisconsin Clean Energy Plan*, 2022.
- ¹⁹⁷ Anne Austin et al., "State-Level Permitting Primacy May Boost Carbon Capture and Storage," Pillsbury, August 11, 2021, <https://www.pillsburylaw.com/en/news-and-insights/state-level-permitting-primacy-carbon-capture-and-storage.html>.
- ¹⁹⁸ U.S. EPA, "Class VI - Wells used for Geologic Sequestration of Carbon Dioxide," accessed September 8, 2022, <https://www.epa.gov/uic/class-vi-wells-used-geologic-sequestration-carbon-dioxide>.
- ¹⁹⁹ Austin, "State-Level Permitting Primacy May Boost Carbon Capture and Storage," 2021.
-

-
- ²⁰⁰ U.S. EPA, “Underground Injection Control Primacy Status for States, Territories, and Tribes,” accessed September 8, 2022, <https://www.epa.gov/uic/underground-injection-control-primacy-status-states-territories-and-tribes>.
- ²⁰¹ Ruth Ivory-Moore, *Pore Space Rights – U.S. Overview*, Global CCS Institute, May 2022, <https://www.globalccsinstitute.com/wp-content/uploads/2022/05/Brief-Pore-Space-Rights-5.25.pdf>.
- ²⁰² Breakthrough Energy, *U.S. Federal Manufacturing Policies from the Climate Policy Playbook*, February 2021, <https://www.breakthroughenergy.org/~Media/Files/BEV/Playbooks/Federal/Manufacturing/USFedManuComplete.pdf>.
- ²⁰³ Ben King, *Clean Products Standard: A New Approach to Industrial Decarbonization*, Rhodium Group, December 9, 2020, <https://rhg.com/research/clean-products-standard-industrial-decarbonization/>.
- ²⁰⁴ World Resources Institute (WRI) *Toward a Tradable Low-Carbon Cement Standard: Policy Design Considerations for the United States*, March 25, 2021, <https://www.wri.org/research/toward-tradable-low-carbon-cement-standard-policy-design-considerations-united-states>.
- ²⁰⁵ WRI, *Toward a Tradable Low-Carbon Cement Standard*, 2021.
- ²⁰⁶ Webley Bowles et al., *Lifecycle GHG Impacts in Building Codes*, New Buildings Institute (NBI), January 2022, https://newbuildings.org/wp-content/uploads/2022/02/NBI_LI1.pdf.
- ²⁰⁷ Bowles, *Lifecycle GHG Impacts in Building Codes*, 2022.
- ²⁰⁸ Rissman, “Technologies and policies to decarbonize global industry,” 2020.
- ²⁰⁹ Carbon Leadership Forum (CLF), “Carbon Policy Toolkit,” accessed September 8, 2022, <https://carbonleadershipforum.org/clf-policy-toolkit/>.
- ²¹⁰ Energy Policy Solutions, “Supporting Policies,” accessed September 8, 2022, <https://energypolicy.solutions/energy-policy-design/supporting-policies/>.
- ²¹¹ CLF, “What is a buy clean policy?” accessed September 8, 2022.
- ²¹² CLF, *Buy Clean Buy Fair Washington Project Progress Report*, December 27, 2021, <https://carbonleadershipforum.org/wp-content/uploads/2022/04/UW-CLF-SEEP-BCBF-Progress-Report-2021-12-27.pdf>.
- ²¹³ State of California, “Buy Clean California Act,” accessed September 8, 2022.
- ²¹⁴ HB21-1303, Colorado, 2021.
- ²¹⁵ Bill S3091, New Jersey, 2021.
- ²¹⁶ SB 542A: Relates to provisions in state procurement contracts involving the use of low embodied carbon concrete, New York State, December 22, 2021, <https://www.nysenate.gov/legislation/bills/2021/S542>.
- ²¹⁷ HB 4139, Oregon, 2022.
- ²¹⁸ HF 6, Minnesota, 2021.
- ²¹⁹ Substitute House Bill 1080, State of Washington, May 18, 2021, <https://lawfilesexternal.wa.gov/biennium/2021-22/Pdf/Bills/Session Laws/House/1080-S.SL.pdf?q=20211005131326>.
- ²²⁰ Climate Solutions Now Act of 2022, State of Maryland, June 1, 2022, <https://mgaleg.maryland.gov/mgawebsite/Legislation/Details/SB0528?ys=2022RS>.
- ²²¹ Climate Initiatives Task Force, *Louisiana Climate Action Plan*, 2022.
- ²²² Michigan Department of Environment, Great Lakes, and Energy, *MI Healthy Climate Plan*, 2022.
- ²²³ Wisconsin Office of Sustainability and Clean Energy, *State of Wisconsin Clean Energy Plan*, 2022.
- ²²⁴ CLF, “Carbon Policy Toolkit,” accessed September 8, 2022.
- ²²⁵ Milko, *We Can’t Cut What We Can’t Count*, 2021.
- ²²⁶ U.S. Office of Energy Efficiency and Renewable Energy, “Data-Driven, Strategic Energy Management: State and Local Solution Center,” accessed September 8, 2022, <https://www.energy.gov/eere/slsc/data-driven-strategic-energy-management>.
- ²²⁷ Andrew Whitlock, Ed Rightor, and Andrew Hoffmeister, *Canadian Strategic Energy Management Market Study*, ACEEE, November 1, 2021, <https://www.aceee.org/research-report/ie2102>.
- ²²⁸ Energy Trust of Oregon, “Industrial Strategic Energy Management,” accessed September 8, 2022, <https://www.energytrust.org/industry-agriculture/industry-strategic-energy-management/>.
- ²²⁹ Colorado Energy Office, “Industrial Strategic Energy Management,” accessed September 8, 2022, <https://energyoffice.colorado.gov/clean-energy-programs/industrial-strategic-energy-management>.

-
- ²³⁰ NYSERDA, “Strategic Energy Management Program,” accessed September 8, 2022, <https://www.nyserdera.ny.gov/All-Programs/Strategic-Energy-Management>.
- ²³¹ Climate Initiatives Task Force, *Louisiana Climate Action Plan*, 2022.
- ²³² State of Washington, “E. Industrial Transformation and Workforce Development,” 2021.
- ²³³ Wisconsin Office of Sustainability and Clean Energy, *State of Wisconsin Clean Energy Plan*, 2022.
- ²³⁴ NYSERDA, “Flexible Technical Assistance (Flex Tech) Program,” accessed September 8, 2022, <https://www.nyserdera.ny.gov/All-Programs/FlexTech-Program>.
- ²³⁵ State of Washington, Department of Ecology, “Efficiency services for manufacturing and industrial facilities,” accessed September 8, 2022, <https://ecology.wa.gov/Regulations-Permits/Guidance-technical-assistance/Toxics-reduction-assistance/Efficiency-services-for-manufacturing-industries>.
- ²³⁶ Efficiency Maine, “Commercial and Industrial (C&I) Custom Program,” accessed September 8, 2022.
- ²³⁷ Energy Trust of Oregon, “Industry,” accessed September 8, 2022.
- ²³⁸ Focus on Energy, Wisconsin, “Large Energy Users,” accessed September 8, 2022, <https://dev.focusonenergy.com/business/large-energy-users>.
- ²³⁹ U.S. EPA, “Recommendations of Specifications, Standards, and Ecolabels for Federal Purchasing,” accessed September 8, 2022, <https://www.epa.gov/greenerproducts/recommendations-specifications-standards-and-ecolabels-federal-purchasing>.
- ²⁴⁰ Energy Star, “Registry of Energy Star Certified Buildings and Plants,” accessed September 8, 2022, https://www.energystar.gov/buildings/certified_buildings_and_plants.
- ²⁴¹ CLF, “Guidance on Embodied Carbon Disclosure,” accessed September 8, 2022.
- ²⁴² Oregon Concrete and Aggregate Providers, “Oregon Concrete EPDs,” accessed September 8, 2022, https://www.ocapa.net/index.php?option=com_content&view=article&id=247:oregon-concrete-epds&catid=20:site-content&Itemid=201s-epdresources.
- ²⁴³ Climate Initiatives Task Force, *Louisiana Climate Action Plan*, 2022.
- ²⁴⁴ Wisconsin Office of Sustainability and Clean Energy, *State of Wisconsin Clean Energy Plan*, 2022.
- ²⁴⁵ U.S. EPA, “Learn About the Greenhouse Gas Reporting Program (GHGRP),” accessed September 8, 2022, <https://www.epa.gov/ghgreporting/learn-about-greenhouse-gas-reporting-program-ghgrp>.
- ²⁴⁶ U.S. EIA, “Manufacturing Energy Consumption Survey (MECS): 2018 MECS Survey Data 2018,” accessed September 8, 2022, <https://www.eia.gov/consumption/manufacturing/data/2018/-r14>.
- ²⁴⁷ National Renewable Energy Laboratory (NREL), “2018 Industrial Energy Data Book,” November 14, 2019, <https://data.nrel.gov/submissions/122>.
- ²⁴⁸ California Air Resources Board, “Mandatory Greenhouse Gas Emissions Reporting,” accessed September 8, 2022, <https://ww2.arb.ca.gov/our-work/programs/mandatory-greenhouse-gas-emissions-reporting/about>.
- ²⁴⁹ California Air Resources Board, *Reporting Guidance for Determining Rule Applicability for California’s Mandatory GHG Reporting Program*, February 1, 2019, <https://www.arb.ca.gov/cc/reporting/ghg-rep/guidance/applicability-general.pdf>.
- ²⁵⁰ <https://drive.google.com/file/d/18jS7Aq193ZPVb46EVZDnDEyeZBzfJ6kG/view>
- ²⁵¹ Climate Initiatives Task Force, *Louisiana Climate Action Plan*, 2022.
- ²⁵² New York State, *Climate Action Council Draft Scoping Plan*, 2021.
- ²⁵³ State of Washington, “E. Industrial Transformation and Workforce Development,” 2021.
- ²⁵⁴ Ihab Mikati et al., “Disparities in Distribution of Particulate Matter Emission Sources by Race and Poverty Status,” *American Journal of Public Health* 108, no. 4, (March 7, 2018): 480-485, <https://ajph.aphapublications.org/doi/10.2105/AJPH.2017.304297>.
- ²⁵⁵ Apte, J. S., Chambliss, S. E., Tessum, C. W., Marshall, J.D. “A Method to Prioritize Sources for Reducing High PM2.5 Exposures in Environmental Justice Communities in California.” California Air Resources Board and California Environmental Protection Agency, November 21, 2019, <https://ww2.arb.ca.gov/sites/default/files/classic/research/apr/past/17rd006.pdf>.
- ²⁵⁶ Lauren Zeise et al., *Impacts of Greenhouse Gas Emission Limits Within Disadvantaged Communities: Progress Towards Reducing Inequities*, California Office of Environmental Health

Hazard Assessment, February 2022, <https://oehha.ca.gov/media/downloads/environmental-justice/impacts-of-ghg-policies-report-020322.pdf>.

²⁵⁷ Ed Rightor, "U.S. Can Cut Emissions by Helping Transform Industrial Clusters," ACEEE, July 15, 2021, <https://www.aceee.org/blog-post/2021/07/us-can-cut-emissions-helping-transform-industrial-clusters>.

²⁵⁸ Mika Naumanen, European Panorama of Clusters and Industrial Change, European Union, 2019, https://single-market-economy.ec.europa.eu/industry/strategy_en

²⁵⁹ Julio Friedmann, Mahak Agrawal, and Amar Bhardwaj, "Evaluating Net-Zero Industrial Hubs in the United States: A Case Study of Houston," Columbia | SIPA: Center on Global Energy Policy, June 30, 2021, <https://www.energypolicy.columbia.edu/research/report/evaluating-net-zero-industrial-hubs-united-states-case-study-houston>.

²⁶⁰ Elizabeth Abramson, Emma Thomley, and Dane McFarlane, *An Atlas of Carbon and Hydrogen Hubs for United States Decarbonization*, Great Plains Institute, February 2022, https://scripts.betterenergy.org/CarbonCaptureReady/GPI_Carbon_and_Hydrogen_Hubs_Atlas.pdf.

²⁶¹ Friedmann, *Evaluating Net-Zero Industrial Hubs in the United States*, 2021.

²⁶² Port of Rotterdam, "Energy Transition: Towards a CO2 Neutral Port," accessed September 8, 2022, <https://www.portofrotterdam.com/en/port-future/energy-transition>.

²⁶³ Port of Seattle, "Seattle City Light Explores Renewable Hydrogen Fuel at the Port with Department of Energy Awards," [Press release] November 9, 2021, <https://www.portseattle.org/news/seattle-city-light-explores-renewable-hydrogen-fuel-port-department-energy-awards>.

²⁶⁴ Friedmann, *Evaluating Net-Zero Industrial Hubs in the United States*, 2021.

²⁶⁵ Baton Rouge Area Chamber, "Grön Fuels' \$9.2 Billion Carbon Negative Renewable Fuel Complex Achieves Major Milestone with Air Permit Approval," [Press release] April 22, 2021, [wire.com/news-releases/gron-fuels-9-2-billion-carbon-negative-renewable-fuel-complex-achieves-major-milestone-with-air-permit-approval-301275389.html](https://www.wire.com/news-releases/gron-fuels-9-2-billion-carbon-negative-renewable-fuel-complex-achieves-major-milestone-with-air-permit-approval-301275389.html)

²⁶⁶ The Port of Los Angeles, "Port of Los Angeles Rolls out Hydrogen Fuel Cell Electric Freight Demonstration," [Press release] June 7, 2021, https://www.portoflosangeles.org/references/2021-news-releases/news_060721_zanzeff.

²⁶⁷ Maria Gallucci, "https://www.canarymedia.com/articles/sea-transport/3-ways-the-new-climate-law-will-help-clean-up-dirty-US-ports," *Canary Media*, August 23, 2022, <https://www.canarymedia.com/articles/sea-transport/3-ways-the-new-climate-law-will-help-clean-up-dirty-us-ports>.

²⁶⁸ U.S. Climate Alliance, "U.S. Climate Alliance States Commit to New High-Impact Actions to Achieve Climate Goals and Go Further, Faster, Together," [Press release] November 7, 2021, <https://www.usclimatealliance.org/publications/2021/11/7/us-climate-alliance-states-commit-to-new-high-impact-actions-to-achieve-climate-goals-and-go-further-faster-together>.

²⁶⁹ The White House, "Fact Sheet: Biden-Harris Administration Advances Cleaner Industrial Sector to Reduce Emissions and Reinvigorate American Manufacturing," [News release] February 15, 2022, <https://www.whitehouse.gov/briefing-room/statements-releases/2022/02/15/fact-sheet-biden-harris-administration-advances-cleaner-industrial-sector-to-reduce-emissions-and-reinvigorate-american-manufacturing/>.

²⁷⁰ State of New Mexico Office of the Governor, "New Mexico, coalition of mountain west states sign MOU to develop a regional clean hydrogen hub," [Press release] February 24, 2022, <https://www.governor.state.nm.us/2022/02/24/new-mexico-coalition-of-mountain-west-states-sign-mou-to-develop-a-regional-clean-hydrogen-hub/>.

²⁷¹ New York State, "Governor Hochul Announces Multi-State Agreement Signed with Major Hydrogen Ecosystem Partners to Propose a Regional Clean Energy Hydrogen Hub," [Press release] March 24, 2022, <https://www.governor.ny.gov/news/governor-hochul-announces-multi-state-agreement-signed-major-hydrogen-ecosystem-partners>.

²⁷² State of Louisiana Office of the Governor, "Louisiana, Oklahoma, and Arkansas Announce Hydrogen Partnership," [Press release] March 10, 2022, <https://gov.louisiana.gov/index.cfm/newsroom/detail/3587>.

²⁷³ U.S. DOE Office of Policy, *The Inflation Reduction Act Drives Significant Emissions Reductions and Positions America to Reach Our Climate Goals*, August <https://www.energy.gov/sites/default/files/2022-https://www.energy.gov/sites/default/files/2022->

08/8.18%20InflationReductionAct_Factsheet_Final.pdf. -

08/8.18%20InflationReductionAct_Factsheet_Final.pdf

²⁷⁴ Intergovernmental Panel on Climate Change, *Climate Change 2022*, 2022.

²⁷⁵ U.K. Government, *Industrial Decarbonisation Strategy*, March 2021,

https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/970229/Industrial_Decarbonisation_Strategy_March_2021.pdf.

²⁷⁶ European Commission, *Updating the 2020 New Industrial Strategy: Building a stronger single market for Europe's recovery*, *European industrial strategy*, 2021,

https://ec.europa.eu/info/sites/default/files/communication-industrial-strategy-update-2020_en.pdf.

²⁷⁷ Japan's Ministry of Economy, Trade, and Industry (METI), "Japan's Roadmap to 'Beyond-Zero' Carbon" accessed September 8, 2022,

https://www.meti.go.jp/english/policy/energy_environment/global_warming/roadmap/.

²⁷⁸ U.K. Research and Innovation (UKRI), "Industrial decarbonisation challenge," accessed

September 8, 2022, <https://www.ukri.org/what-we-offer/our-main-funds/industrial-strategy-challenge-fund/clean-growth/industrial-decarbonisation-challenge/>.

²⁷⁹ EIC, "European Industrial Cluster: Connecting the European Industry," accessed September 8, 2022, <https://industrialcluster.eu/en/home/>.

²⁸⁰ European Commission, "Public-private partnerships in energy," accessed September 8, 2022,

https://ec.europa.eu/info/research-and-innovation/research-area/energy-research-and-innovation/public-private-partnerships-energy_en.

²⁸¹ European Clusters Alliance, *Industrial Clusters for an innovative and competitive Europe*, February 2021, <https://clustersalliance.eu/-cms/wp-content/uploads/2021/02/20200102-ECA-Position-Paper-v15.pdf>.

²⁸² European Commission, "European Observatory for Clusters and Industrial Change," accessed September 8, 2022, https://ec.europa.eu/growth/industry/strategy/industrial-cluster-policy/observatory_en.

²⁸³ European Commission, "What is the Innovation Fund?," accessed September 8, 2022,

https://ec.europa.eu/clima/eu-action/funding-climate-action/innovation-fund/policy-development_en.

²⁸⁴ Alberta Government, *Climate Change Innovation and Technology Framework 2017*, 2017,

<https://open.alberta.ca/dataset/59ff9a2e-da93-4f8e-8c91-e8610ad4c1d2/resource/222449d1-60d9-49d6-a47c-4086c350ea25/download/climate-change-innovation-and-technology-framework-2017.pdf>

²⁸⁵ David Goldstein and Peter Therkelsen, "A Structure for Incentivizing Greater Achievements in Strategic Energy Management," Natural Resources Defense Council, Lawrence Berkeley National Lab, 2017,

https://www.aceee.org/files/proceedings/2017/data/polopoly_fs/1.3687931.1501159107!/filesserver/file/790291/filename/0036_0053_000022.pdf.

²⁸⁶ King, *Clean Products Standard*, 2020.

²⁸⁷ Washington Utilities and Transportation Commission, "Clean Energy Transformation Act,"

accessed September 8, 2022, <https://www.utc.wa.gov/regulated-industries/utilities/energy/conservation-and-renewable-energy-overview/clean-energy-transformation-act>.

²⁸⁸ Ed Rightor et al., "Industrial Heat Pumps; Electrifying Industry's Process Heat Supply", March 30, 2022.

²⁸⁹ Sobhani, *Decarbonizing the U.S. Industrial Sector*, 2021.

²⁹⁰ Baldwin, "Assessing the Viability of Hydrogen Proposals," 2022,

<https://energyinnovation.org/wp-content/uploads/2022/03/Assessing-the-Viability-of-Hydrogen-Proposals.pdf>.

²⁹¹ Ilissa B. Ocko and Steven P. Hamburg, "Climate consequences of hydrogen emissions,"

Atmospheric Chemistry and Physics 22, No. 14, (July 20, 2022): 9349–9368,

<https://acp.copernicus.org/articles/22/9349/2022/>.

²⁹² Science-based Targets, "Ambitious Corporate Climate Action," accessed September 8, 2022,

<https://sciencebasedtargets.org/>.

²⁹³ Ben King et al., *Clean Products Standard: A New Approach to Industrial Decarbonization*,

Rhodium Group, December 9, 2020, <https://rhg.com/wp-content/uploads/2020/12/Clean-Products-Standard-A-New-Approach-to-Industrial-Decarbonization.pdf>.

-
- ²⁹⁴ National Association of Manufacturers (NAM), “2019 U.S. Manufacturing Facts,” accessed September 8, 2022, <https://www.nam.org/state-manufacturing-data/2019-united-states-manufacturing-facts/>.
- ²⁹⁵ Ernst Worrell and Gale Boyd, “Bottom-up estimates of deep decarbonization of U.S. manufacturing in 2050,” *Journal of Cleaner Production* 330 (January 1, 2022): 129758, <https://www.sciencedirect.com/science/article/pii/S0959652621039342>.
- ²⁹⁶ Worrell, “Bottom-up estimates of deep decarbonization of U.S. manufacturing in 2050,” 2022.
- ²⁹⁷ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS)*, 2021, <https://www.energy.gov/eere/amo/manufacturing-energy-and-carbon-footprints-2018-mecs>.
- ²⁹⁸ U.S. EIA, *Manufacturing Energy Consumption Survey 2018: Table 5.2*, 2021, https://www.eia.gov/consumption/manufacturing/data/2018/pdf/Table5_2.pdf.
- ²⁹⁹ Worrell, “Bottom-up estimates of deep decarbonization of U.S. manufacturing in 2050,” 2022.
- ³⁰⁰ Tuohy, *Increasing Electric Power System Flexibility*, 2022.
- ³⁰¹ U.S. Department of Homeland Security, CISA, “Chemical Sector Profile,” accessed September 8, 2022, https://www.cisa.gov/sites/default/files/publications/Chemical-Sector-Profile_Final%20508.pdf.
- ³⁰² ACC, *2021 Guide to the Business of Chemistry*, August 12, 2021, <https://www.americanchemistry.com/chemistry-in-america/data-industry-statistics/resources/2021-guide-to-the-business-of-chemistry>.
- ³⁰³ U.S. EIA, *Annual Energy Outlook 2021 with Projections to 2050*, January 29, 2020, https://www.eia.gov/outlooks/aeo/pdf/AEO2020_Full_Report.pdf.
- ³⁰⁴ U.S. EIA, *Manufacturing Energy Consumption Survey 2018: Table 1.2*, 2021, https://www.eia.gov/consumption/manufacturing/data/2018/pdf/Table1_2.pdf.
- ³⁰⁵ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS): Chemicals*, 2021, https://www.energy.gov/sites/default/files/2021-12/2018_mecs_chemicals_energy_carbon_footprint_0.pdf.
- ³⁰⁶ U.S. EPA, Greenhouse Gas Reporting Program (GHGRP), “GHGRP Chemicals,” accessed September 8, 2022, <https://www.epa.gov/ghgreporting/ghgrp-chemicals>.
- ³⁰⁷ U.S. DOE, *Manufacturing Energy and Carbon Footprint | Sector: Chemicals*, 2010, https://www.energy.gov/sites/prod/files/2018/11/f57/2010_chemicals_energy_carbon_footprint.pdf.
- ³⁰⁸ Colin McMillan and Mark Ruth, *Industrial Process Heat Demand Characterization*, NREL, July 5, 2015, <https://data.nrel.gov/submissions/91>.
- ³⁰⁹ IEA, *Technology Roadmap: Energy and GHG Reductions in the Chemical Industry via Catalytic Processes*, 2013.
- ³¹⁰ U.S. EPA, “Facility Level Information on GreenHouse gases Tool (FLIGHT),” accessed September 8, 2022, <https://ghgdata.epa.gov/ghgp/main.do>.
- ³¹¹ U.S. DOE, *Industrial Decarbonization Roadmap*, 2022.
- ³¹² Arnout De Pee, et al., *Decarbonization of Industrial Sectors: The Next Frontier*, McKinsey and Company, June 2018, https://www.mckinsey.com/~media/mckinsey/business_functions/sustainability/our_insights/how_industry_can_move_toward_a_low_carbon_future/decarbonization-of-industrial-sectors-the-next-frontier.pdf.
- ³¹³ IEA, *Technology Roadmap: Energy and GHG Reductions in the Chemical Industry via Catalytic Processes*, 2013.
- ³¹⁴ U.K. Department for Business, Energy & Industrial Strategy Chemicals Sector, *Industrial Decarbonization and Energy Efficiency Roadmap Action Plan*, October 2017, https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/651230/chemicals-decarbonisation-action-plan.pdf.
- ³¹⁵ Ecofys and Berenschot, *Chemistry for Climate: Acting on the Need for Speed | Roadmap for the Dutch Chemical Industry Towards 2050*, VNCI, 2018, https://www.vnci.nl/Content/Files/file/Downloads/VNCI_Routekaart-2050.pdf.
- ³¹⁶ VCI, *Working towards a GHG Neutral Chemical Industry in Germany*, 2019, <https://www.vci.de/langfassungen/langfassungen-pdf/2019-10-09-greenhouse-gas-neutral-chemistry-is-technically-feasible.pdf>.
- ³¹⁷ Science-Based Targets, “Companies Taking Action,” accessed September 8, 2022, <https://sciencebasedtargets.org/companies-taking-action>.
- ³¹⁸ Craig Bettenhausen, “Chemical Firms Aim for More Ambitious Climate Goals,” *Chemical and Engineering News* 99, No. 2 (January 11, 2021): 33, <https://pubs.acs.org/doi/10.1021/cen-09902-cover2>.

- ³¹⁹ Thomas Nonnast, "BASF Presents Roadmap to Carbon Neutrality," BASF, [News release] March 26, 2021, <https://www.basf.com/global/en/media/news-releases/2021/03/p-21-166.html>.
- ³²⁰ Adam Duckett, "Dow Plans Zero Emissions Ethylene Complex," *The Chemical Engineer*, October 18, 2021, <https://www.thechemicalengineer.com/news/dow-plans-zero-emissions-ethylene-complex/>.
- ³²¹ "Dow and Shell Team up to Develop Electric Cracking Technology," Dow, [Press release] accessed September 8, 2022, <https://corporate.dow.com/en-us/news/press-releases/dow-shell-electric-cracking-technology.html>.
- ³²² ACC, "Shale Gas is Driving New Chemical Industry Investment in the U.S.," American Chemistry Council, August 11, 2022, <https://www.americanchemistry.com/better-policy-regulation/energy/resources/shale-gas-is-driving-new-chemical-industry-investment-in-the-us>.
- ³²³ U.S. EIA, "Number and Capacity of Petroleum Refineries," accessed September 8, 2022, [https://www.eia.gov/dnav/pet/PET_PNP_CAP1_A_\(NA\)_8D0_BPCD_A.htm](https://www.eia.gov/dnav/pet/PET_PNP_CAP1_A_(NA)_8D0_BPCD_A.htm).
- ³²⁴ U.S. EIA, "Oil and Petroleum Products Explained," accessed September 8, 2022, <https://www.eia.gov/https://www.eia.gov/energyexplained/oil-and-petroleum-products/>.
- ³²⁵ U.S. EIA, "U.S. Energy Facts Explained," accessed September 8, 2022, <https://www.eia.gov/energyexplained/us-energy-facts/>.
- ³²⁶ U.S. Census Bureau, "2018-2020 Annual Survey of Manufacturers: ASM (Tables)," December 2021, <https://www.census.gov/data/tables/time-series/econ/asm/2018-2020-asm.html>.
- ³²⁷ U.S. Bureau of Labor Statistics, *Employment for Manufacturing: Petroleum Refineries (NAICS 324110) in the United States*, retrieved from FRED, Federal Reserve Bank of St. Louis, August 15, 2022, <https://fred.stlouisfed.org/series/IPUEN324110W200000000>.
- ³²⁸ U.S. EIA, *Manufacturing Energy Consumption Survey 2018: Table 1.2*, 2021.
- ³²⁹ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS): Petroleum Refining*, 2021, https://www.energy.gov/sites/default/files/2021-12/2018_mecs_petroleum_refining_energy_carbon_footprint.pdf.
- ³³⁰ U.S. EPA, FLIGHT tool, accessed September 8, 2022.
- ³³¹ ExxonMobil, *Sustainability Report Highlights*, 2020, <https://corporate.exxonmobil.com/-/media/Global/Files/sustainability-report/publication/Sustainability-Report.pdf>.
- ³³² Motiva, *Fueling our World, 2020 Sustainability Report*, 2020, https://motiva.com/-/media/Files/About/2020-Sustainability-Report/FINAL-2020SustainabilityReport_2.ashx.
- ³³³ Marathon Oil, "Emissions Management Committee," accessed September 8, 2022, <https://www.marathonoil.com/sustainability/highlights/emissions-management-committee/>.
- ³³⁴ Valero Energy, "Environmental Stewardship," accessed September 8, 2022, <https://www.valero.com/responsibility/environmental-stewardship>.
- ³³⁵ U.S. EIA, *International Energy Outlook | IEQ2021 Issues in Focus: Energy Implications of Potential Iron- and Steel-Sector Decarbonization Pathways*, February 24, 2022, https://www.eia.gov/outlooks/ieo/IIF_industrial/.
- ³³⁶ U.S. Geological Survey (USGS), "Iron and Steel Salient Statistics," January 2022, <https://pubs.usgs.gov/periodicals/mcs2022/mcs2022-iron-steel.pdf>.
- ³³⁷ USGS, "Minerals Yearbook - Metals and Minerals," accessed September 8, 2022, <https://www.usgs.gov/centers/national-minerals-information-center/minerals-yearbook-metals-and-minerals>.
- ³³⁸ USGS, "Iron and Steel Salient Statistics," 2022.
- ³³⁹ IEA, *Iron and Steel Technology Roadmap*, October 2020, <https://www.iea.org/reports/iron-and-steel-technology-roadmap>.
- ³⁴⁰ U.S. EIA, *Manufacturing Energy Consumption Survey 2018: Table 1.2*, 2021.
- ³⁴¹ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS): Iron and Steel*, 2021, https://www.energy.gov/sites/default/files/2021-12/2018_mecs_iron_steel_energy_carbon_footprint.pdf.
- ³⁴² U.S. EPA, FLIGHT tool, accessed September 8, 2022.
- ³⁴³ ArcelorMittal, *Climate Action Report 2*, July 2021, https://corporate-media.arcelormittal.com/media/ob3lpdom/car_2.pdf.
- ³⁴⁴ U.S. Steel (USS), *Roadmap to 2050*, accessed September 8, 2022, <https://www.ussteel.com/roadmap-to-2050#:~:text=In%20April%202021%2C%20U.%20S.%20Steel,compared%20to%20a%202018%20baseline>.

-
- ³⁴⁵ Stena Recycling, “The Value of Recycling Metals,” accessed September 8, 2022, <https://www.stenarecycling.com/insights/archive/the-value-of-recycling-metals/>
- ³⁴⁶ USGS, *Mineral Industry Survey: Cement in October 2021*, January 2022, <https://d9-wret.s3.us-west-2.amazonaws.com/assets/palladium/production/s3fs-public/media/files/mis-202110-cemen.pdf>.
- ³⁴⁷ USGS, *Mineral Industry Survey: Cement in October 2021*, 2022.
- ³⁴⁸ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS)*, 2021.
- ³⁴⁹ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS): Cement*, 2021, https://www.energy.gov/sites/default/files/2021-12/2018_mecs_cement_energy_carbon_footprint_0.pdf.
- ³⁵⁰ PCA, *Environmental Product Declaration*, 2021.
- ³⁵¹ U.S. EPA, FLIGHT tool, accessed September 8, 2022.
- ³⁵² U.S. EIA, “Coal Explained: Coal Prices and Outlook,” accessed September 8, 2022, <https://www.eia.gov/energyexplained/coal/prices-and-outlook.php#:~:text=Coal%20explained%20Coal%20prices%20and%20outlook%201%20The,subbituminous%20%2414.01%204%20lignite%20%2419.86%205%20anthracite%20%24102.22>.
- ³⁵³ U.S. EPA, “Cement Kilns Burning Hazardous Waste as Supplemental Fuel: Guidance,” accessed September 8, 2022, https://ordspub.epa.gov/ords/guideme_ext/f?p=guideme:gd:::gd:dioxin_4_5_3.
- ³⁵⁴ U.S. EIA, *Manufacturing Energy Consumption Survey 2018: Table 1.2*, 2021.
- ³⁵⁵ U.S. EPA, *Carbon Intensity for the Cement Sector (2019)*, October 2021, <https://www.epa.gov/system/files/documents/2021-10/cement-carbon-intensities-fact-sheet.pdf>.
- ³⁵⁶ Ernst Worrell et al., “Carbon Dioxide Emissions from the Global Cement Industry,” *Annual Review of Energy and the Environment* 26, No. 1 (November 2001): 303-329, <https://www.annualreviews.org/doi/full/10.1146/annurev.energy.26.1.303>.
- ³⁵⁷ IEA, *Cement: Not on Track*, November 2021, <https://www.iea.org/reports/cement>.
- ³⁵⁸ USGS *Mineral Commodity Summary: Cement*, January 2021, <https://pubs.usgs.gov/periodicals/mcs2021/mcs2021-cement.pdf>.
- ³⁵⁹ Holcim, *Holcim’s Net Zero Journey*, February 2022, https://www.holcim.com/sites/holcim/files/atoms/files/holcim_net_zero_journey_booklet.pdf.
- ³⁶⁰ CEMEX, “Our 2030 Targets,” <https://www.cemex.com/sustainability/esg-reporting-center/our-2030-targets>.
- ³⁶¹ HeidelbergCement, *Sustainability Report 2020*, June 14, 2021, <https://www.heidelbergcement.com/en/pr-14-06-2021>.
- ³⁶² U.S. DOE, *Bandwidth Study on Energy Use and Potential Energy Savings Opportunities in U.S. Glass Manufacturing*, September 2017, https://www.energy.gov/sites/default/files/2019/05/f62/Glass_bandwidth_study_2017.pdf.
- ³⁶³ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS): Glass*, 2021, https://www.energy.gov/sites/default/files/2021-12/2018_mecs_glass_energy_carbon_footprint.pdf.
- ³⁶⁴ U.S. EIA, *Manufacturing Energy Consumption Survey 2018: Table 1.2*, 2021.
- ³⁶⁵ U.S. EPA, FLIGHT tool, accessed September 8, 2022.
- ³⁶⁶ Gentex Corporation, *Gentex Sustainability Report*, 2021, <https://www.gentex.com/2021-Sustainability-Report.pdf>.
- ³⁶⁷ Pella, “Energy Efficiency,” accessed September 8, 2022, <https://www.pella.com/performance/energy-efficiency/>.
- ³⁶⁸ State of California, “Buy Clean California Act,” accessed September 8, 2022.
- ³⁶⁹ Colorado Energy Office, “Colorado adopts nation-leading policies to reduce GHG pollution from buildings,” [Press release] June 8, 2021, <https://energyoffice.colorado.gov/press-releases/colorado-adopts-nation-leading-policies-to-reduce-ghg-pollution-from-buildings>.
- ³⁷⁰ State of Delaware, DNREC, “E2I: Energy Efficiency Industrial,” accessed September 8, 2022.
- ³⁷¹ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS): Forest Products*, 2021, https://www.energy.gov/sites/default/files/2021-12/2018_mecs_forest_products_energy_carbon_footprint_0.pdf.
- ³⁷² USDA Research, Education and Economics Information System, *Economic Analysis of the Forest Products Industry in the United States*. 2013. <https://portal.nifa.usda.gov/web/crisprojectpages/0231316-economic-analysis-of-the-forest-products-industry-in-the-united-states.html>
- ³⁷³ U.S. EPA, FLIGHT tool, accessed September 8, 2022.
-

- ³⁷⁴ Matt Russell, “Economic contribution of forestry employees across US states,” Arbor Analytics, December 12, 2020, <https://arbor-analytics.com/post/economic-contribution-of-forestry-employees-across-us-states/>.
- ³⁷⁵ Alliance for Pulp and Paper Technology Innovation (APPTI), “Forest Products: Industry Overview,” accessed September 8, 2022, <https://www.appti.org/forest-products.html>.
- ³⁷⁶ U.S. EIA, *Manufacturing Energy Consumption Survey 2018: Table 1.2*, 2021.
- ³⁷⁷ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS): Forest Products*, 2021.
- ³⁷⁸ AF&PA, “Energy and the Environment,” accessed September 8, 2022.
- ³⁷⁹ AF&PA, “Energy and the Environment,” accessed September 8, 2022.
- ³⁸⁰ U.S. DOE “Forest Products Industry Profile: Advanced Manufacturing,” accessed September 8, 2022, <https://www.energy.gov/eere/amo/forest-products-industry-profile>.
- ³⁸¹ U.S. EIA, “2018 MECS Release Schedule, Table 3.2 Fuel Consumption, 2018,” and “Table 3.6 Selected Wood and Wood-Related Products in Fuel Consumption, 2018,” 2021, <https://www.eia.gov/consumption/manufacturing/data/2018/-r1>.
- ³⁸² U.S. EIA, *Manufacturing Energy Consumption Survey 2018: Table 1.2*, 2021.
- ³⁸³ AF&PA, “Does Paper Actually Get Recycled?,” accessed September 8, 2022, <https://www.afandpa.org/priorities/recycling/does-paper-actually-get-recycled>.
- ³⁸⁴ U.S. DOE, Department of Energy Efficiency and Renewable Energy, *Pulp and Paper Industry Bandwidth Study*, June 2015, https://www.energy.gov/sites/default/files/2015/08/f26/pulp_and_paper_bandwidth_report.pdf.
- ³⁸⁵ U.S. EPA, FLIGHT tool, accessed September 8, 2022.
- ³⁸⁶ International Paper, *Vision 2030: Building a Better Future for People, the Planet and Our Company*, accessed September 8, 2022, <https://www.internationalpaper.com/vision-2030>.
- ³⁸⁷ Kimberly Clark, *2020 Global Sustainability Report*, accessed September 8, 2022, <https://www.kimberly-clark.com/-/media/kimberly/pdf/sustainability-reports/2020/k-c-2020-global-sustainability-report.pdf>.
- ³⁸⁸ Weyerhaeuser, “3 by 30 Impact Areas: Demonstrating Positive Impact,” accessed September 8, 2022, <https://www.weyerhaeuser.com/sustainability/3by30/?msclkid=7f8dd502b17c11ecaaa94d51e5dcb993>.
- ³⁸⁹ AF&PA, *Better Practices, Better Planet 2030: Sustainable Products For A Sustainable Future*, accessed September 8, 2022, https://www.afandpa.org/sites/default/files/2021-08/AFPA_BPBP2030_brochure_print_final.pdf.
- ³⁹⁰ Government of the United Kingdom, *Pulp and Paper Industry Decarbonization Roadmap to 2050: Pulp and Paper*, March 2015, https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/416673/Pulp_and_Paper_Report.pdf.
- ³⁹¹ Paul Griffin, Geoffrey Hammond, and Jonathan Norman, “Industrial decarbonisation of the pulp and paper sector: A UK perspective,” *Applied Thermal Engineering* 134 (April 2018): 152-162, <https://www.sciencedirect.com/science/article/pii/S1359431117358210?via%3Dihub>.
- ³⁹² U.S. Department of Agriculture (USDA) Economic Research Service, “Manufacturing: Food and Beverage Manufacturing,” accessed September 8, 2022: <https://www.ers.usda.gov/topics/food-markets-prices/processing-marketing/manufacturing/>.
- ³⁹³ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS): Food and Beverage*, 2021, https://www.energy.gov/sites/default/files/2021-12/2018_mecs_food_beverage_energy_carbon_footprint.pdf.
- ³⁹⁴ U.S. EIA, *Manufacturing Energy Consumption Survey 2018: Table 1.2*, 2021.
- ³⁹⁵ U.S. EPA, FLIGHT tool, accessed September 8, 2022.
- ³⁹⁶ U.S. EPA, “Sector-Based Information and Resources – Agribusiness: Location of U.S. Facilities,” accessed September 8, 2022, <https://archive.epa.gov/sectors/web/html/map.html>.
- ³⁹⁷ Nestlé, “Focusing on regenerative agriculture and moving to renewable electricity, Nestlé redoubles efforts to combat climate change,” [Press release] December 3, 2020, <https://www.nestle.com/media/pressreleases/allpressreleases/nestle-efforts-combat-climate-change>.
- ³⁹⁸ Science Based Targets, “Case Study: PepsiCo,” accessed September 8, 2022, <https://sciencebasedtargets.org/companies-taking-action/case-studies/pepsico>.

³⁹⁹ JBS Foods, “JBS Makes Global Commitment to Achieve Net-Zero Greenhouse Gas Emissions by 2040,” [Press release] March 23, 2021, <https://jbsfoodsgroup.com/articles/jbs-makes-global-commitment-to-achieve-net-zero-greenhouse-gas-emissions-by-2040>.

⁴⁰⁰ Tyson, “Tyson Foods Targets 2050 to Achieve Net Zero Greenhouse Gas Emissions,” [Press release] June 9, 2021, <https://www.tysonfoods.com/news/news-releases/2021/6/tyson-foods-targets-2050-achieve-net-zero-greenhouse-gas-emissions>.

⁴⁰¹ ADM (Archer Daniels Midland), “ADM Sets Scope 3 Emissions Reduction Target,” [Press release] accessed September 8, 2022, <https://www.adm.com/en-us/news/adm-stories/adm-sets-scope-3-emissions-reduction-target/>.

⁴⁰² NYSERDA, *Potential for Carbon Capture, Utilization, and Storage Technologies in New York State*, July 2020, <https://www.nysenda.ny.gov/-/media/Project/Nyserda/files/Publications/Research/Environmental/20-13-Carbon-Capture-Utilization-and-Storage-Technologies.pdf>.

⁴⁰³ Energize Delaware, *2018 Annual Report*, 2019, https://www.energizedelaware.org/wp-content/uploads/2019/12/DESEU_Annual_Report_2018_FINAL2.pdf.

⁴⁰⁴ Maryland Energy Administration, “Kathleen A. P. Mathias Agriculture Energy Efficiency Program,” accessed September 8, 2022, www.energy.maryland.gov/business/Pages/incentives/mathiasag.aspx.

⁴⁰⁵ Washington State Department of Commerce, *Washington 2021 State Energy Strategy*, December 2020, <https://www.commerce.wa.gov/wp-content/uploads/2020/12/Washington-2021-State-Energy-Strategy-December-2020.pdf>.

⁴⁰⁶ Manitoba Sustainable Development, “Made-in-Manitoba Climate and Green Plan,” accessed September 8, 2022, <https://www.gov.mb.ca/climateandgreenplan/index.html>.

⁴⁰⁷ Ontario Ministry of the Environment, Conservation and Parks, *Preserving and Protecting our Environment for Future Generations: A Made-in-Ontario Environment Plan*, 2018, <https://prod-environmental-registry.s3.amazonaws.com/2018-11/EnvironmentPlan.pdf>.

⁴⁰⁸ European Commission, “A New Circular Economy Action Plan,” November 3, 2020, <https://eur-lex.europa.eu/legal-content/EN/TXT/?qid=1583933814386&uri=COM:2020:98:FIN>.

⁴⁰⁹ European Commission, “Green Public Procurement,” accessed September 8, 2022, https://ec.europa.eu/environment/gpp/index_en.htm.

⁴¹⁰ U.S. DOE, *Industrial Decarbonization Roadmap*, September 2022.

⁴¹¹ Senate Committee on Energy and Natural Resources, *Energy Act of 2020 | Section-by-Section*, accessed September 8, 2022, <https://www.energy.senate.gov/services/files/32B4E9F4-F13A-44F6-A0CA-E10B3392D47A>.

⁴¹² U.S. DOE, “DOE Announces \$42.3 million and New Industry Partnerships to Decarbonize American Manufacturing,” [Press release] July 29, 2021, <https://www.energy.gov/articles/doe-announces-423-million-and-new-industry-partnerships-decarbonize-american-manufacturing>.

⁴¹³ S.4355 - Clean Competition Act, U.S. Congress, June 7, 2022, <https://www.congress.gov/bill/117th-congress/senate-bill/4355?q=%7B%22search%22%3A%5B%22whitehouse%22%2C%22whitehouse%22%5D%7D&s=4&r=3>.

⁴¹⁴ U.S. General Services Administration (GSA), “GSA Lightens the Environmental Footprint of its Building Materials,” [Press release] March 30, 2022, <https://www.gsa.gov/about-us/newsroom/news-releases/gsa-lightens-the-environmental-footprint-of-its-building-materials-03302022>.

⁴¹⁵ H.R. 4534 – 117th Congress (2021-2022): FAIR Transition and Competition Act, July 19, 2021, <https://www.congress.gov/bill/117th-congress/house-bill/4534?s=1&r=9>.

⁴¹⁶ The White House Statements and Releases, “Fact Sheet: Biden-Harris Administration Advances Cleaner Industrial Sector to Reduce Emissions and Reinvigorate American Manufacturing,” [Press release] February 15, 2022, <https://www.whitehouse.gov/briefing-room/statements-releases/2022/02/15/fact-sheet-biden-harris-administration-advances-cleaner-industrial-sector-to-reduce-emissions-and-reinvigorate-american-manufacturing/>.

⁴¹⁷ Office of the Federal Chief Sustainability Officer, Federal Buy Clean Initiative, accessed September 15, 2022, <https://www.sustainability.gov/buyclean/>.

⁴¹⁸ U.S. DOE, *Manufacturing Energy and Carbon Footprints (2018 MECS)*, 2021.

⁴¹⁹ U.S. DOE, “2018 Manufacturing Energy and Carbon Footprints: Definitions and Assumptions,” March 2022, https://www.energy.gov/sites/default/files/2022-03/2018_mecs_footprint_definitions.pdf.